

FINANCIAL DISCLOSURE REPORT

PAYMENTS OVER £500

Quarter Ending: 31 March 2026

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Payment Date	Document	Supplier Name	Amount GBP	Expenditure Type	Business Area	Management	Service	Directorate	Portfolio
09/01/2026	PLIV110006737	Arcadis Consulting (UK) Ltd	3,000.00	Professional Services	Major Roads Team	Major Roads Team	Major Roads Programme Support	Major Roads	Programme (REV)
09/01/2026	PLIV110006753	AtkinsRéalis UK Limited	98,561.26	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
09/01/2026	PLIV110006738	Bentley Systems UK Ltd	17,637.62	Other licences	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
09/01/2026	PLIV110006739	Cogitamus Limited	1,800.20	Professional Services	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
09/01/2026	PLIV110006745	Cogitamus Limited	2,270.90	Professional Services	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
09/01/2026	PLIV110006759	Emma Burr trading as EB Design	2,100.00	Design	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
09/01/2026	PLIV110006756	Emotion at Work Consulting	2,160.00	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
09/01/2026	PLIV110006757	Emotion at Work Consulting	960.00	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
09/01/2026	PLIV110006735	Haskoning UK Limited	11,556.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
09/01/2026	PLIV110006747	Hawsons Chartered Accountants	1,848.00	Business Services	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
09/01/2026	PLIV110006749	Hays Specialist Recruitment Ltd	1,386.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
09/01/2026	PLIV110006750	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
09/01/2026	PLIV110006746	Health Partners Group Ltd	1,149.34	Business Services	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
09/01/2026	PLIV110006742	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
09/01/2026	PLIV110006743	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
09/01/2026	PLIV110006744	Queen Square Recruitment Limited	4,500.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
09/01/2026	PLIV110006758	Queen Square Recruitment Limited	3,000.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
09/01/2026	PLIV110006734	Systra Limited	62,259.86	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)

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09/01/2026	PLIV110006741	Venn Group Limited	1,852.72	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
09/01/2026	PLIV110006748	Venn Group Limited	1,040.86	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
09/01/2026	PLIV110006751	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
09/01/2026	PLIV110006736	WSP UK Limited	9,463.13	Professional Services	Policy Team	Policy	Strategy & Policy	Strategy and Policy	Core Ops
09/01/2026	PLIV110006740	WSP UK Limited	3,135.54	Professional Services	Major Roads Team	Major Roads Team	Major Roads Programme Support	Major Roads	Programme (REV)
09/01/2026	PLIV110006754	WSP UK Limited	79,387.82	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
09/01/2026	PLIV110006755	WSP UK Limited	5,252.54	Professional Services	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
16/01/2026	PLIV110006770	4-5 Gray's Inn Square Chambers	5,880.00	Legal Fees	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
16/01/2026	PLIV110006771	4-5 Gray's Inn Square Chambers	4,830.00	Legal Fees	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
16/01/2026	PLIV110006764	eBECS Limited	62,416.80	ICT Licenses	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
16/01/2026	PLIV110006769	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
16/01/2026	PLIV110006761	Manchester City Council	25,380.00	Office Rental Manchester	Accommodation & Equipment	Accommodation & Equipment	Business Capabilities	Business Capabilities	Core Ops
16/01/2026	PLIV110006760	Morson Human Resources Ltd	1,863.55	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
16/01/2026	PLIV110006763	Mott MacDonald Ltd	38,361.78	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
16/01/2026	PLIV110006765	Osborne Thomas Limited	10,098.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
16/01/2026	PLIV110006762	Systra Limited	70,926.41	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
16/01/2026	PLIV110006768	Venn Group Limited	1,332.29	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
23/01/2026	PLIV110006773	Hays Specialist Recruitment Ltd	1,849.20	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
23/01/2026	PLIV110006776	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
23/01/2026	PLIV110006777	Michael Page International	5,645.92	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops

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23/01/2026	PLIV110006775	Phoenix Software Ltd	27,426.85	Other licences	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
23/01/2026	PLIV110006774	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
23/01/2026	PLIV110006772	Systra Limited	55,255.55	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
30/01/2026	PLIV110006779	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
30/01/2026	PLIV110006780	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
30/01/2026	PLIV110006785	Michael Page International	2,509.30	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
30/01/2026	PLIV110006784	NinjaOne	11,499.84	ICT Software	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
30/01/2026	PLIV110006778	Public-i Group Limited	16,485.60	ICT Licenses	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
30/01/2026	CN-120000082	Systra Limited	69,598.72	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
06/02/2026	PLIV110006801	CTI Digital Limited	803.76	Design	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
06/02/2026	PLIV110006797	Emma Burr trading as EB Design	2,100.00	Design	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
06/02/2026	PLIV110006799	Haskoning UK Limited	5,106.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
06/02/2026	PLIV110006792	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
06/02/2026	PLIV110006804	John Bates Services	1,900.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
06/02/2026	PLIV110006788	Michael Page International	3,127.25	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
06/02/2026	PLIV110006806	Michael Page International	1,881.97	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
06/02/2026	PLIV110006791	Morson Human Resources Ltd	1,397.66	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
06/02/2026	PLIV110006793	Mott MacDonald Ltd	27,651.11	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
06/02/2026	PLIV110006802	RSM UK Risk Assurance Services	8,985.00	Audit Fees Internal	Finance Team	Finance	Finance	Finance	Core Ops
06/02/2026	PLIV110006787	Systra Limited	16,658.48	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
06/02/2026	PLIV110006794	Systra Limited	43,683.18	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)

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06/02/2026	PLIV110006795	Systra Limited	11,739.06	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
06/02/2026	PLIV110006800	Systra Limited	61,263.77	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
06/02/2026	PLIV110006798	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
02/03/2026	PLIV110006812	Allanfield Consulting	5,041.92	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
02/03/2026	PLIV110006823	Cogitamus Limited	894.00	Professional Services	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
02/03/2026	PLIV110006822	CTI Digital Limited	803.76	Design	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
02/03/2026	PLIV110006836	eBECS Limited	24,480.00	ICT Support	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
02/03/2026	PLIV110006837	eBECS Limited	18,662.40	ICT Support	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
02/03/2026	PLIV110006835	Flexi Time Planner Limited	2,101.80	ICT Licenses	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
02/03/2026	PLIV110006819	FlexMR	3,816.00	Professional Services	Policy Team	Policy	Strategy & Policy	Strategy and Policy	Core Ops
02/03/2026	PLIV110006829	Haskoning UK Limited	2,400.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
02/03/2026	PLIV110006821	Manchester City Council	10,828.50	Office Rental Manchester	Accommodation & Equipment	Accommodation & Equipment	Business Capabilities	Business Capabilities	Core Ops
02/03/2026	PLIV110006830	Mott MacDonald Ltd	8,178.29	Professional Services	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
02/03/2026	PLIV110006831	Mott MacDonald Ltd	10,932.13	Professional Services	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
02/03/2026	PLIV110006832	Mott MacDonald Ltd	4,372.85	Professional Services	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
02/03/2026	PLIV110006827	Northern Trains Limited	1,355.70	Staff Travel Passes	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
02/03/2026	PLIV110006825	Osborne Thomas Limited	11,781.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
02/03/2026	PLIV110006817	Phoenix Software Ltd	1,215.00	ICT Licenses	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
02/03/2026	PLIV110006814	Redfern Travel Ltd	1,764.00	Transport	AP Suspense	Corporate Adjustments	Corporate Adjustments	Corporate Adjustments	Corporate Adjustments
02/03/2026	PLIV110006815	Redfern Travel Ltd	1,405.70	Transport	AP Suspense	Corporate Adjustments	Corporate Adjustments	Corporate Adjustments	Corporate Adjustments
02/03/2026	PLIV110006816	West Yorkshire Combined Authority	3,813.56	Staff Travel Passes	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops

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02/03/2026	PLIV110006813	WSP UK Limited	1,856.26	Professional Services	Major Roads Team	Major Roads Team	Major Roads Programme Support	Major Roads	Programme (REV)
02/03/2026	PLIV110006820	WSP UK Limited	11,670.98	Professional Services	Policy Team	Policy	Strategy & Policy	Strategy and Policy	Core Ops
09/03/2026	PLIV110006845	Cathcart Associates Limited	5,430.96	Recruitment Fees	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
09/03/2026	PLIV110006848	Cogitamus Limited	1,452.34	Professional Services	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
09/03/2026	PLIV110006790	DJS Research Ltd	8,985.00	Professional Services	Policy Team	Policy	Strategy & Policy	Strategy and Policy	Core Ops
09/03/2026	PLIV110006826	DJS Research Ltd	26,955.00	Professional Services	Policy Team	Policy	Strategy & Policy	Strategy and Policy	Core Ops
09/03/2026	PLIV110006840	Ian Williams Services	1,500.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
09/03/2026	PLIV110006846	John Bates Services	2,850.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
09/03/2026	PLIV110006838	Mott MacDonald Ltd	1,516.39	Professional Services	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
09/03/2026	PLIV110006809	Systra Limited	50,080.75	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
13/03/2026	PLIV110006857	Pandox Leeds City Centre Ltd	667.50	Room Hire	Accommodation & Equipment	Accommodation & Equipment	Business Capabilities	Business Capabilities	Core Ops
17/03/2026	PLIV110006844	CDW Limited	15,240.85	ICT Hardware	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
17/03/2026	PLIV110006855	Cogitamus Limited	1,664.09	Professional Services	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
17/03/2026	PLIV110006851	John Bates Services	950.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/03/2026	PLIV110006853	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
17/03/2026	PLIV110006841	Queen Square Recruitment Limited	7,200.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
17/03/2026	PLIV110006847	Queen Square Recruitment Limited	2,400.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
17/03/2026	PLIV110006858	Systra Limited	61,710.25	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/03/2026	PLIV110006859	Systra Limited	47,085.76	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/03/2026	PLIV110006850	The LTE Group	720.00	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops

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17/03/2026	PLIV110006849	WSP UK Limited	82,942.09	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
20/03/2026	PLIV110006869	AtkinsRéalis UK Limited	52,972.50	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
20/03/2026	PLIV110006870	AtkinsRéalis UK Limited	85,393.13	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
20/03/2026	PLIV110006871	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006872	Hays Specialist Recruitment Ltd	1,794.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006873	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006874	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006875	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006876	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006877	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006878	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006879	Hays Specialist Recruitment Ltd	897.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006880	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006881	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006882	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
20/03/2026	PLIV110006867	Mott MacDonald Ltd	4,914.60	Professional Services	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
20/03/2026	PLIV110006868	Mott MacDonald Ltd	18,581.30	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
20/03/2026	PLIV110006862	Phoenix Software Ltd	23,704.66	Other licences	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
20/03/2026	PLIV110006863	Phoenix Software Ltd	21,914.40	Other licences	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
20/03/2026	PLIV110006864	Phoenix Software Ltd	21,933.72	Other licences	Modelling Team	Transport Analysis Modelling Evaluation	Strategy & Policy	Strategy and Policy	Core Ops
20/03/2026	PLIV110006860	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops

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20/03/2026	PLIV110006865	WSP UK Limited	56,286.52	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
20/03/2026	PLIV110006866	WSP UK Limited	85,424.81	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
30/03/2026	PLIV110006861	CPC Project Services Limited	7,331.27	Professional Services	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006828	CPCS TRANSCOM UK LTD	20,700.00	Professional Services	Policy Team	Policy	Strategy & Policy	Strategy and Policy	Core Ops
30/03/2026	PLIV110006886	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006887	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006888	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006889	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
30/03/2026	PLIV110006890	Hays Specialist Recruitment Ltd	1,087.63	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006891	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006892	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
30/03/2026	PLIV110006893	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
30/03/2026	PLIV110006895	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006896	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006897	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006898	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006899	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006900	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
30/03/2026	PLIV110006901	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
30/03/2026	PLIV110006902	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
30/03/2026	PLIV110006903	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops

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30/03/2026	PLIV110006904	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006905	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006906	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
30/03/2026	PLIV110006884	Pentest People Limited	5,400.00	ICT Support	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
30/03/2026	PLIV110006885	Redfern Travel Ltd	902.95	Transport	AP Suspense	Corporate Adjustments	Corporate Adjustments	Corporate Adjustments	Corporate Adjustments
30/03/2026	PLIV110006883	Systra Limited	45,020.68	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
16/01/2026	BX26011465482378	Emotion at Work Consulting	809.64	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
31/03/2026	BX26032772719419	RealtimeBoard Inc. dba Miro	2,936.73	Other licences	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)

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