# PAYMENTS OVER £500



| Payment Date | Document      | Supplier Name         | Amount GBP | Expenditure Type        | <b>Business Area</b> | Management         | Service           | Directorate    | Portfolio  |
|--------------|---------------|-----------------------|------------|-------------------------|----------------------|--------------------|-------------------|----------------|------------|
| 10/01/2025   | BX2501082992  | National World        | 6,600.00   | Conferences             | Engagement           | Stakeholder        | Business          | Business       | Core       |
|              | 5749          | Publishing Ltd        |            |                         |                      | Engagement         | Capabilities      | Capabilities   | Operations |
| 17/01/2025   | PLIV110006044 | Aecom Limited         | 9,702.96   | Professional Services   | NPR Modelling        | NPR Modelling      | NPR SOBC          | NPR            | Programme  |
|              |               |                       |            |                         | General              | General            | Development       |                | (REV)      |
| 17/01/2025   | PLIV110006045 | Aecom Limited         | 6,939.91   | Professional Services   | NPR Modelling        | NPR Modelling      | NPR SOBC          | NPR            | Programme  |
|              |               |                       |            |                         | General              | General            | Development       |                | (REV)      |
| 17/01/2025   | PLIV110006035 | Allanfield Consulting | 3,519.36   | Professional Services   | NPR Modelling        | NPR Modelling      | NPR SOBC          | NPR            | Programme  |
|              |               |                       |            |                         | General              | General            | Development       |                | (REV)      |
| 17/01/2025   | PLIV110006013 | AtkinsRéalis UK       | 74,017.07  | Professional Services   | NPR Modelling        | NPR Modelling      | NPR SOBC          | NPR            | Programme  |
|              |               | Limited               |            |                         | General              | General            | Development       |                | (REV)      |
| 17/01/2025   | PLIV110006023 | Bentley Systems UK    | 17,637.62  | Other licences          | Modelling Team       | Transport Analysis | Strategy & Policy | Strategy and   | Core Ops   |
|              |               | Ltd                   |            |                         |                      | Modelling          |                   | Policy         |            |
| 17/01/2025   | PLIV110006026 | CTI Digital Limited   | 733.40     | Design                  | Corp. Comms and      | Stakeholder        | Business          | Business       | Core Ops   |
|              |               |                       |            |                         | Stakeholder Team     | Engagement         | Capabilities      | Capabilities   | -          |
| 17/01/2025   | PLIV110006027 | CTI Digital Limited   | 740.60     | Design                  | Corp. Comms and      | Stakeholder        | Business          | Business       | Core Ops   |
|              |               |                       |            |                         | Stakeholder Team     | Engagement         | Capabilities      | Capabilities   |            |
| 17/01/2025   | PLIV110006029 | Freeths               | 3,666.00   | Legal Fees              | Legal Team           | Legal &            | Business          | Business       | Core Ops   |
|              |               |                       |            |                         |                      | Governance         | Capabilities      | Capabilities   | -          |
| 17/01/2025   | PLIV110006015 | Greater Manchester    | 714.00     | Business Services       | Finance Team         | Finance            | Finance           | Finance        | Core Ops   |
|              |               | Pension Fund          |            |                         |                      |                    |                   |                | -          |
| 17/01/2025   | PLIV110006033 | Hawsons Chartered     | 1,770.00   | Business Services       | HR Team              | HR & Learning      | Business          | Business       | Core Ops   |
|              |               | Accountants           |            |                         |                      |                    | Capabilities      | Capabilities   | -          |
| 17/01/2025   | PLIV110006039 | Hays Specialist       | 1,320.00   | Agency Costs            | Strategic Rail       | Strategic Rail     | Strategic Rail    | Strategic Rail | Rail Ops.  |
|              |               | Recruitment Ltd       |            |                         |                      |                    |                   |                | -          |
| 17/01/2025   | PLIV110006040 | Hays Specialist       | 1,320.00   | Agency Costs            | Strategic Rail       | Strategic Rail     | Strategic Rail    | Strategic Rail | Rail Ops.  |
|              |               | Recruitment Ltd       |            |                         |                      |                    |                   |                | -          |
| 17/01/2025   | PLIV110006041 | Hays Specialist       | 792.00     | Agency Costs            | Strategic Rail       | Strategic Rail     | Strategic Rail    | Strategic Rail | Rail Ops.  |
|              |               | Recruitment Ltd       |            |                         |                      |                    |                   |                |            |
| 17/01/2025   | PLIV110006042 | Hays Specialist       | 628.32     | Agency Costs            | Strategic Rail       | Strategic Rail     | Strategic Rail    | Strategic Rail | Rail Ops.  |
|              |               | Recruitment Ltd       |            |                         |                      |                    |                   |                | -          |
| 17/01/2025   | PLIV110006021 | High-Rise             | 6,840.00   | Training                | HR Team              | HR & Learning      | Business          | Business       | Core Ops   |
|              |               | Communications        |            |                         |                      |                    | Capabilities      | Capabilities   | ·          |
| 17/01/2025   | PLIV110006037 | Hutchison 3G UK       | 678.32     | Mobile Phones Contract  | ICT Team             | ICT & Systems      | Business          | Business       | Core Ops   |
|              |               | Limited               |            | Costs                   |                      | 1                  | Capabilities      | Capabilities   |            |
| 17/01/2025   | PLIV110006030 | John Bates Services   | 1,520.00   | Professional Services   | NPR Modelling        | NPR Modelling      | NPR SOBC          | NPR            | Programme  |
|              |               |                       |            |                         | General              | General            | Development       |                | (REV)      |
| 17/01/2025   | PLIV110006043 | Linkedin Ireland      | 14,005.00  | Recruitment Advertising | HR Team              | HR & Learning      | Business          | Business       | Core Ops   |
|              |               |                       | ,          |                         |                      |                    | Capabilities      | Capabilities   | · ·        |

# PAYMENTS OVER £500



| 17/01/2025 | PLIV110006024 | NinjaOne                                 | 9,264.00  | ICT Software            | ICT Team                            | ICT & Systems                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
|------------|---------------|--|-----------|-------------------------|-------------------------------------|---------------------------------|--------------------------|--------------------------|--------------------|
| 17/01/2025 | PLIV110006028 | Penna Plc                                | 900.00    | Recruitment Advertising | HR Team                             | HR & Learning                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 17/01/2025 | PLIV110006038 | Phoenix Software Ltd                     | 30,948.53 | Other licences          | Modelling Team                      | Transport Analysis<br>Modelling |                          | Strategy and Policy      | Core Ops           |
| 17/01/2025 | PLIV110006034 | Radcliffe Procurement Associates Limited | 1,800.00  | Professional Services   | Finance Team                        | Finance                         | Finance                  | Finance                  | Core Ops           |
| 17/01/2025 | PLIV110006014 | Robert Walters Operations Ltd            | 838.80    | Agency Costs            | Finance Team                        | Finance                         | Finance                  | Finance                  | Core Ops           |
| 17/01/2025 | PLIV110006032 | Robert Walters Operations Ltd            | 1,398.00  | Agency Costs            | Finance Team                        | Finance                         | Finance                  | Finance                  | Core Ops           |
| 17/01/2025 | PLIV110006016 | Stantec UK Limited                       | 978.00    | Professional Services   | Policy Team                         | Policy                          | Strategy & Policy        | Strategy and Policy      | Core Ops           |
| 17/01/2025 | PLIV110006017 | Stantec UK Limited                       | 1,008.00  | Professional Services   | Policy Team                         | Policy                          | Strategy & Policy        | Strategy and Policy      | Core Ops           |
| 17/01/2025 | PLIV110006019 | Systra Limited                           | 18,244.49 | Professional Services   | Policy Team                         | Policy                          | Strategy & Policy        | Strategy and Policy      | Core Ops           |
| 17/01/2025 | PLIV110006031 | West Yorkshire<br>Combined Authority     | 1,822.92  | Staff Travel Passes     | HR Team                             | HR & Learning                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 17/01/2025 | PLIV110006012 |  | 666.00    | Recruitment Advertising | HR Team                             | HR & Learning                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 17/01/2025 | PLIV110006047 | WSP UK Limited                           | 87,484.76 | Professional Services   | NPR Modelling<br>General            | NPR Modelling<br>General        | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 31/01/2025 | PLIV110006057 | Bluesource<br>Information Limited        | 2,928.84  | ICT Licenses            | ICT Team                            | ICT & Systems                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 31/01/2025 | PLIV110006059 | Cogitamus Limited                        | 1,224.32  | Professional Services   | Strategic Rail                      | Strategic Rail                  | Strategic Rail           | Strategic Rail           | Rail Ops.          |
| 31/01/2025 | PLIV110006061 | DeHavilland<br>Information Services      | 11,940.00 | Comms Licenses          | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement       | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 31/01/2025 | PLIV110006064 | DigitalXRAID Ltd                         | 6,480.00  | ICT Support             | ICT Team                            | ICT & Systems                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 31/01/2025 | PLIV110006049 | Flexi Time Planner<br>Limited            | 2,069.76  | ICT Licenses            | ICT Team                            | ICT & Systems                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 31/01/2025 | PLIV110006050 | FlexMR                                   | 10,308.00 | Professional Services   | Policy Team                         | Policy                          |                          | Strategy and Policy      | Core Ops           |
| 31/01/2025 | PLIV110006048 | Hays Specialist Recruitment Ltd          | 1,320.00  | Agency Costs            | Strategic Rail                      | Strategic Rail                  | Strategic Rail           | Strategic Rail           | Rail Ops.          |
| 31/01/2025 | PLIV110006063 |  | 1,320.00  | Agency Costs            | Strategic Rail                      | Strategic Rail                  | Strategic Rail           | Strategic Rail           | Rail Ops.          |
| 31/01/2025 | PLIV110006060 | Meridian Business<br>Support Limited     | 6,048.18  | Recruitment Fees        | HR Team                             | HR & Learning                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |

# PAYMENTS OVER £500



| 31/01/2025 | PLIV110006058    | Phoenix Software Ltd                  | 30,041.54 | Other licences        | Modelling Team   | Transport Analysis<br>Modelling | Strategy & Policy                   | Strategy and Policy | Core Ops           |
|------------|------------------|---------------------------------------|-----------|-----------------------|------------------|---------------------------------|-------------------------------------|---------------------|--------------------|
| 31/01/2025 | PLIV110006062    | Precise Media                         | 1 5/0 0/  | Comms Licenses        | Corp. Comms and  | Stakeholder                     | Business                            | Business            | Core Ops           |
| 31/01/2023 | 1 LIV 1 10000002 | Monitoring T/A                        | 1,543.34  | Commis Licenses       | Stakeholder Team | Engagement                      | Capabilities                        | Capabilities        | Cole Ops           |
| 31/01/2025 | PLIV110006054    |                                       | 1 120 90  | Other Costs           | Legal Team       | Legal &                         | Business                            | Business            | Core Ops           |
| 31/01/2025 | PLIV 110006034   |                                       | 1,120.00  | Other Costs           | Legai realli     | •                               | Capabilities                        | Capabilities        | Core Ops           |
| 31/01/2025 | DL IV/4400060E4  | (Whistleblowing<br>Redfern Travel Ltd | 745 50    | Transport             | AD Cuananaa      | Governance                      |                                     |                     | Cornorata          |
| 31/01/2025 | PLIV   10006051  | Rediem Traver Lid                     | 745.52    | Transport             | AP Suspense      | Corporate                       | Corporate                           | Corporate           | Corporate          |
| 31/01/2025 | DL IV/4400000E   | Diala Danisiana Ltd                   | 44 400 00 | Other linear          | Finance Team     | Adjustments                     | Adjustments                         | Adjustments         | Adjustments        |
| 31/01/2025 | PLIV110006055    | Risk Decisions Ltd                    | 11,130.00 | Other licences        | Finance Team     | Finance                         | Finance                             | Finance             | Core Ops           |
| 31/01/2025 | PLIV110006052    |                                       | 2,071.13  | Professional Services | NPR Modelling    | NPR Modelling                   | NPR SOBC                            | NPR                 | Programme          |
|            |                  | Gleave Ltd.                           |           |                       | General          | General                         | Development                         |                     | (REV)              |
| 31/01/2025 | PLIV110006053    | Systra Limited                        | 72,801.19 | Professional Services | NPR Modelling    | NPR Modelling                   | NPR SOBC                            | NPR                 | Programme          |
|            |                  |                                       |           |                       | General          | General                         | Development                         |                     | (REV)              |
| 31/01/2025 | PLIV110006065    | Systra Limited                        | 4,549.50  | Professional Services | Major Roads Team | Major Roads Team                | Major Roads<br>Programme<br>Support | Major Roads         | Programme<br>(REV) |
| 31/01/2025 | PLIV110006066    | Systra Limited                        | 48,111.90 | Professional Services | NPR Modelling    | NPR Modelling                   | NPR SOBC                            | NPR                 | Programme          |
|            |                  |                                       | ,         |                       | General          | General                         | Development                         |                     | (REV)              |
| 31/01/2025 | PLIV110006067    | Systra Limited                        | 14.359.90 | Professional Services | NPR Modelling    | NPR Modelling                   | NPR SOBC                            | NPR                 | Programme          |
|            |                  |                                       | ,         |                       | General          | General                         | Development                         |                     | (REV)              |
| 31/01/2025 | PLIV110006056    | WSP UK Limited                        | 53,434,72 | Professional Services | NPR Modelling    | NPR Modelling                   | NPR SOBC                            | NPR                 | Programme          |
|            |                  |                                       | , -       |                       | General          | General                         | Development                         |                     | (REV)              |
| 17/02/2025 | PLIV110006068    | AtkinsRéalis UK<br>Limited            | 21,000.00 | Professional Services | Strategic Rail   | Strategic Rail                  | Strategic Rail                      | Strategic Rail      | Rail Ops.          |
| 17/02/2025 | DL IV/110006085  | AtkinsRéalis UK                       | 1 020 00  | Other licences        | Modelling Team   | Transport Analysis              | Strategy & Policy                   | Strategy and        | Core Ops           |
| 17/02/2023 | FLIV 110000003   | Limited                               | 1,020.00  | Other licerices       | wodelling ream   | Modelling                       | Strategy & Fullcy                   | Policy              | Cole Ops           |
| 17/02/2025 | DI I\/110006096  | AtkinsRéalis UK                       | 1 020 00  | Other licences        | Modelling Team   | Transport Analysis              | Strategy & Policy                   | Strategy and        | Core Ops           |
| 17/02/2025 | PLIVITUUUGUGG    | Limited                               | 1,020.00  | Other licerices       | wodelling ream   | Modelling                       | Strategy & Policy                   | Policy              | Core Ops           |
| 17/02/2025 | PLIV110006080    |                                       | 2 597 50  | Professional Services | HR Team          | HR & Learning                   | Business                            | Business            | Core Ops           |
| 17/02/2025 | PLIVITUUU0000    | Chaiyh Liu                            | 2,567.50  | Professional Services | nk ream          | nk & Leaning                    | Capabilities                        | Capabilities        | Core Ops           |
| 17/02/2025 | PLIV110006081    | Venn Group Limited                    | 2,862.00  | Agency Costs          | Legal Team       | Legal &                         | Business                            | Business            | Core Ops           |
|            |                  | ·                                     |           |                       |                  | Governance                      | Capabilities                        | Capabilities        | ·                  |
| 17/02/2025 | PLIV110006082    | Venn Group Limited                    | 1,908.00  | Agency Costs          | Legal Team       | Legal &                         | Business                            | Business            | Core Ops           |
|            |                  | · · · · · ·                           | ,         | ]                     |                  | Governance                      | Capabilities                        | Capabilities        | '                  |
| 17/02/2025 | PLIV110006083    | Venn Group Limited                    | 2,363.26  | Agency Costs          | Legal Team       | Legal &                         | Business                            | Business            | Core Ops           |
|            |                  |                                       | ,         | 3 -,                  |                  | Governance                      | Capabilities                        | Capabilities        |                    |
| 17/02/2025 | PLIV110006084    | Venn Group Limited                    | 2,794.80  | Agency Costs          | Legal Team       | Legal &                         | Business                            | Business            | Core Ops           |
|            |                  |                                       | _,. 56    | J,                    | 3                | Governance                      | Capabilities                        | Capabilities        | 3 - 1 - 2 - 2      |
| 17/02/2025 | BX2502133341     | News UK & Ireland                     | 880.00    | Comms Licences        | Communications   | Stakeholder                     | Business                            | Business            | Core               |
|            | 4317             | Limited (Sundry)                      | 222.00    |                       |                  | Engagement                      | Capabilities                        | Capabilities        | Operations         |

# PAYMENTS OVER £500



| 27/02/2025 | BX2502243440     | RealtimeBoard Inc.              | 2,261.47  | Room Hire                | Accommodation & | Accomodation &  | Business          | Business          | Core       |
|------------|------------------|---------------------------------|-----------|--------------------------|-----------------|-----------------|-------------------|-------------------|------------|
|            | 0036             | dba Miro                        |           |                          | Eqmt            | Equipment       | Capabilities      | Capabilities      | Operations |
| 27/02/2025 | BX2502243442     | Quaker Trading Ltd              | 550.00    | Room Hire                | Accommodation & | Accomodation &  | Business          | Business          | Core       |
|            | 9781             |                                 |           |                          | Eqmt            | Equipment       | Capabilities      | Capabilities      | Operations |
| 27/02/2025 |                  | Quaker Trading Ltd              | 729.25    | Room Hire                | Accommodation & | Accomodation &  | Business          | Business          | Core       |
|            | 9781             |                                 |           |                          | Eqmt            | Equipment       | Capabilities      | Capabilities      | Operations |
| 27/02/2025 | BX2502243442     | Quaker Trading Ltd              | 605.00    | Room Hire                | Accommodation & | Accomodation &  | Business          | Business          | Core       |
|            | 9781             |                                 |           |                          | Eqmt            | Equipment       | Capabilities      | Capabilities      | Operations |
| 27/02/2025 | BX2502243442     | Quaker Trading Ltd              | 554.00    | Room Hire                | Accommodation & | Accomodation &  | Business          | Business          | Core       |
|            | 9781             |                                 |           |                          | Eqmt            | Equipment       | Capabilities      | Capabilities      | Operations |
| 27/02/2025 | PLIV110006102    | Aecom Limited                   | 7,738.69  | Professional Services    | NPR Modelling   | NPR Modelling   | NPR SOBC          | NPR               | Programme  |
|            |                  |                                 |           |                          | General         | General         | Development       |                   | (REV)      |
| 27/02/2025 | PLIV110006077    | Allanfield Consulting           | 2,346.24  | Professional Services    | NPR Modelling   | NPR Modelling   | NPR SOBC          | NPR               | Programme  |
|            |                  |                                 |           |                          | General         | General         | Development       |                   | (REV)      |
| 27/02/2025 | PLIV110006100    | AtkinsRéalis UK                 | 40,990.81 | Professional Services    | NPR Modelling   | NPR Modelling   | NPR SOBC          | NPR               | Programme  |
|            |                  | Limited                         |           |                          | General         | General         | Development       |                   | (REV)      |
| 27/02/2025 | PLIV110006078    | Cogitamus Limited               | 2,502.32  | Professional Services    | Strategic Rail  | Strategic Rail  | Strategic Rail    | Strategic Rail    | Rail Ops.  |
| 27/02/2025 | PLIV110006074    | Freeths                         | 2,718.72  | Legal Fees               | Legal Team      | Legal &         | Business          | Business          | Core Ops   |
|            |                  |                                 |           |                          |                 | Governance      | Capabilities      | Capabilities      |            |
| 27/02/2025 | PLIV110006071    | Hays Specialist Recruitment Ltd | 1,320.00  | Agency Costs             | Strategic Rail  | Strategic Rail  | Strategic Rail    | Strategic Rail    | Rail Ops.  |
| 27/02/2025 | PLIV110006093    |                                 | 1 320 00  | Agency Costs             | Strategic Rail  | Strategic Rail  | Strategic Rail    | Strategic Rail    | Rail Ops.  |
| 2170272020 | 1 217 110000000  | Recruitment Ltd                 | 1,020.00  | Agency costs             | Chategio rtaii  | Otratogio reali | Oli alogio i tali | Oli alogio i tali | rtail Ops. |
| 27/02/2025 | PLIV110006094    | Hays Specialist                 | 1 320 00  | Agency Costs             | Strategic Rail  | Strategic Rail  | Strategic Rail    | Strategic Rail    | Rail Ops.  |
| 2170272020 | 2.0110000001     | Recruitment Ltd                 | 1,020.00  | , igoney code            | Ctratogio rtaii | Chatogio I taii | Oli alogio i tali | Otratogro rtan    | rtail Opo. |
| 27/02/2025 | PLIV110006113    | Ian Williams Services           | 2 850 00  | Professional Services    | NPR Modelling   | NPR Modelling   | NPR SOBC          | NPR               | Programme  |
| 2170272020 | 2.0110000110     | Tan Williams Corvioss           | 2,000.00  | Troibadianai Garviada    | General         | General         | Development       | 13113             | (REV)      |
| 27/02/2025 | PLIV110006097    | John Bates Services             | 1.710.00  | Professional Services    | NPR Modelling   | NPR Modelling   | NPR SOBC          | NPR               | Programme  |
| 2170272020 | 1 217 110000001  | Domin Baloo Convided            | 1,7 10.00 | Trefederenar Gervices    | General         | General         | Development       |                   | (REV)      |
| 27/02/2025 | PLIV110006095    | Landor LINKS Ltd                | 6,000,00  | Other Costs              | NPR Modelling   | NPR Modelling   | NPR SOBC          | NPR               | Programme  |
| 2170272020 | 1 2.7 1 10000000 | Landor Enviro Eta               | 0,000.00  |                          | General         | General         | Development       |                   | (REV)      |
| 27/02/2025 | PLIV110006087    | Link Treasury                   | 9 600 00  | Business Services        | Finance Team    | Finance         | Finance           | Finance           | Core Ops   |
| 2.702/2020 | . 2              | Services Limited                | 0,000.00  |                          | i maneo i eam   |                 |                   |                   | 00.0 Op0   |
| 27/02/2025 | PLIV110006072    | Manchester City                 | 14.004.90 | Office Rental Manchester | Accommodation & | Accommation &   | Business          | Business          | Core Ops   |
| ,          | 2                | Council                         | ,55 1.00  |                          | Equipment       | Equipment       | Capabilities      | Capabilities      | 30.0 000   |
| 27/02/2025 | PLIV110006073    | Manchester City                 | 25.380.00 | Office Rental Manchester | Accommodation & | Accommation &   | Business          | Business          | Core Ops   |
|            |                  | Council                         | _0,000.00 |                          | Equipment       | Equipment       | Capabilities      | Capabilities      | <b></b>    |
| 27/02/2025 | PLIV110006107    |                                 | 64,950.60 | Audit Fees External      | Finance Team    | Finance         | Finance           | Finance           | Core Ops   |
| 27/02/2025 | PLIV110006070    | Mott MacDonald Ltd              | 41,272.10 | Professional Services    | NPR Modelling   | NPR Modelling   | NPR SOBC          | NPR               | Programme  |
|            |                  |                                 | ,         |                          | General         | General         | Development       |                   | (REV)      |

# PAYMENTS OVER £500



| 27/02/2025 | PLIV110006103 | Mott MacDonald Ltd                   | 5,812.26  | Professional Services | Major Roads Team                    | Major Roads Team                | Major Roads<br>Programme<br>Support | Major Roads              | Programme<br>(REV)       |
|------------|---------------|--------------------------------------|-----------|-----------------------|-------------------------------------|---------------------------------|-------------------------------------|--------------------------|--------------------------|
| 27/02/2025 | PLIV110006111 | Ove Arup and Partners Limited        | 8,617.80  | Professional Services | Policy Team                         | Policy                          | Strategy & Policy                   | Strategy and Policy      | Core Ops                 |
| 27/02/2025 | PLIV110006096 | Penna Plc                            | 3,600.00  | Recruitment Fees      | HR Team                             | HR & Learning                   | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 27/02/2025 | PLIV110006075 | Phoenix Software Ltd                 | 800.94    | ICT Licenses          | ICT Team                            | ICT & Systems                   | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 27/02/2025 | PLIV110006112 | Phoenix Software Ltd                 | 28,069.40 | Other licences        | Modelling Team                      | Transport Analysis<br>Modelling | Strategy & Policy                   | Strategy and Policy      | Core Ops                 |
| 27/02/2025 | PLIV110006104 | Precise Media<br>Monitoring T/A      | 1,549.94  | Comms Licenses        | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement       | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 27/02/2025 |               | Redfern Travel Ltd                   | 2,315.78  | Transport             | AP Suspense                         | Corporate<br>Adjustments        | Corporate<br>Adjustments            | Corporate<br>Adjustments | Corporate<br>Adjustments |
| 27/02/2025 | PLIV110006109 | RSM UK Risk<br>Assurance Services    | 8,985.00  | Audit Fees Internal   | Finance Team                        | Finance                         | Finance                             | Finance                  | Core Ops                 |
| 27/02/2025 | PLIV110006069 | Steer Davies & Gleave Ltd.           | 36,000.00 | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General        | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV)       |
| 27/02/2025 | PLIV110006088 | Venn Group Limited                   | 2,897.56  | Agency Costs          | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 27/02/2025 | PLIV110006089 | Venn Group Limited                   | 2,862.00  | Agency Costs          | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 27/02/2025 | PLIV110006091 | Venn Group Limited                   | 2,862.00  | Agency Costs          | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 27/02/2025 | PLIV110006092 | Venn Group Limited                   | 3,205.80  | Agency Costs          | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 27/02/2025 | PLIV110006105 | Venn Group Limited                   | 3,144.16  | Agency Costs          | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 27/02/2025 | PLIV110006106 | Venn Group Limited                   | 1,908.00  | Agency Costs          | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 27/02/2025 | PLIV110006079 | West Yorkshire<br>Combined Authority | 3,645.84  | Staff Travel Passes   | HR Team                             | HR & Learning                   | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 27/02/2025 | PLIV110006101 | WSP UK Limited                       | 17,322.26 | Professional Services | Modelling Team                      | Transport Analysis<br>Modelling | Strategy & Policy                   | Strategy and Policy      | Core Ops                 |
| 07/03/2025 | 2008          | Emotion At Work Consulting Ltd       |           | Training              | Learning & Skills                   | HR & Learning                   | Business<br>Capabilities            | Business<br>Capabilities | Core<br>Operations       |
| 12/03/2025 | PLIV110006127 | TWAM Enterprises<br>Ltd              | 1,795.20  | Room Hire             | Accommodation & Equipment           | Accommation & Equipment         | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 14/03/2025 | PLIV110006145 | Aecom Limited                        | 10,776.53 | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General        | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV)       |

# PAYMENTS OVER £500



| 14/03/2025 | PLIV110006130 | Allanfield Consulting           | 1,822.08  | Professional Services    | NPR Modelling                       | NPR Modelling             | NPR SOBC                            | NPR                      | Programme          |
|------------|---------------|---------------------------------|-----------|--------------------------|-------------------------------------|---------------------------|-------------------------------------|--------------------------|--------------------|
|            |               |                                 |           |                          | General                             | General                   | Development                         |                          | (REV)              |
| 14/03/2025 | PLIV110006133 | Chalyn Ltd                      | 1,125.00  | Professional Services    | HR Team                             | HR & Learning             | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006128 | Cogitamus Limited               | 2,428.58  | Professional Services    | Strategic Rail                      | Strategic Rail            | Strategic Rail                      | Strategic Rail           | Rail Ops.          |
| 14/03/2025 | PLIV110006136 | FlexMR                          | 2,963.52  | Professional Services    | Policy Team                         | Policy                    | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 14/03/2025 | PLIV110006124 | Freeths                         | 1,712.64  | Legal Fees               | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006119 | Hays Specialist Recruitment Ltd | 1,320.01  | Agency Costs             | Strategic Rail                      | Strategic Rail            | Strategic Rail                      | Strategic Rail           | Rail Ops.          |
| 14/03/2025 | PLIV110006120 | Hays Specialist Recruitment Ltd | 1,320.00  | Agency Costs             | Strategic Rail                      | Strategic Rail            | Strategic Rail                      | Strategic Rail           | Rail Ops.          |
| 14/03/2025 | PLIV110006121 | Hays Specialist Recruitment Ltd | 1,320.00  | Agency Costs             | Strategic Rail                      | Strategic Rail            | Strategic Rail                      | Strategic Rail           | Rail Ops.          |
| 14/03/2025 | PLIV110006142 | Hays Specialist Recruitment Ltd | 935.66    | Agency Costs             | Finance Team                        | Finance                   | Finance                             | Finance                  | Core Ops           |
| 14/03/2025 | PLIV110006143 | Hays Specialist Recruitment Ltd | 1,169.58  | Agency Costs             | Finance Team                        | Finance                   | Finance                             | Finance                  | Core Ops           |
| 14/03/2025 | PLIV110006129 | Hootsuite Inc                   | 6,600.00  | Comms Licenses           | Communications                      | Stakeholder<br>Engagement | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006131 | Jane Cornthwaite Ltd            | 4,125.00  | Professional Services    | Strategic Rail                      | Strategic Rail            | Strategic Rail                      | Strategic Rail           | Rail Ops.          |
| 14/03/2025 | PLIV110006138 | Manchester City<br>Council      | 10,828.50 | Office Rental Manchester | Accommodation & Equipment           | Accommation & Equipment   | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006125 | International                   | 3,100.08  | Agency Costs             | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006126 | Michael Page<br>International   | 3,100.08  | Agency Costs             | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006146 | Michael Page<br>International   | 3,100.08  | Agency Costs             | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006139 | Mott MacDonald Ltd              | 10,607.03 | Professional Services    | Major Roads Team                    |                           | Major Roads<br>Programme<br>Support | Major Roads              | Programme<br>(REV) |
| 14/03/2025 | PLIV110006144 | Mott MacDonald Ltd              | 39,440.96 | Professional Services    | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV) |
| 14/03/2025 | PLIV110006132 | Ove Arup and Partners Limited   | 8,617.80  | Professional Services    | Policy Team                         | Policy                    | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 14/03/2025 | PLIV110006116 | Steer Davies &<br>Gleave Ltd.   | 2,163.76  | Professional Services    | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV) |

# PAYMENTS OVER £500



| 14/03/2025 | PLIV110006114        | Systra Limited                     | 12,914.70 | Professional Services  | Major Roads Team                    | Major Roads Team          | Major Roads<br>Programme<br>Support | Major Roads              | Programme<br>(REV) |
|------------|----------------------|------------------------------------|-----------|------------------------|-------------------------------------|---------------------------|-------------------------------------|--------------------------|--------------------|
| 14/03/2025 | PLIV110006115        | Systra Limited                     | 6,863.04  | Professional Services  | Policy Team                         | Policy                    | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 14/03/2025 | PLIV110006117        | Systra Limited                     | 46,936.69 | Professional Services  | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV) |
| 14/03/2025 | PLIV110006118        | Systra Limited                     | 44,951.38 | Professional Services  | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC Development                | NPR                      | Programme<br>(REV) |
| 14/03/2025 | PLIV110006108        | The University of Manchester       | 2,640.00  | Professional Services  | Policy Team                         | Policy                    | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 14/03/2025 | PLIV110006122        | Venn Group Limited                 | 3,103.06  | Agency Costs           | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006123        | Venn Group Limited                 | 1,908.00  | Agency Costs           | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006140        | Venn Group Limited                 | 2,239.96  | Agency Costs           | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006141        | Venn Group Limited                 | 2,862.00  | Agency Costs           | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006147        | Venn Group Limited                 | 2,862.00  | Agency Costs           | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 14/03/2025 | PLIV110006148        | Venn Group Limited                 | 3,082.50  | Agency Costs           | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 28/03/2025 | BX2503263737<br>3543 | IDEA Current Account               | 561.60    | Coporate subscriptions | HR Team                             | HR & Learning             | Business<br>Capabilities            | Business<br>Capabilities | Core<br>Operations |
| 28/03/2025 | BX2503263737<br>3543 | Quaker Trading                     | 594.00    | Room Hire              | Accommodation & Egmt                | Accomodation & Equipment  | Business<br>Capabilities            | Business<br>Capabilities | Core<br>Operations |
| 28/03/2025 | BX2503263737<br>3543 | Adda Hotels Ltd                    | 2,506.25  | Room Hire              | Accommodation & Egmt                | Accomodation & Equipment  | Business<br>Capabilities            | Business<br>Capabilities | Core<br>Operations |
| 28/03/2025 | PLIV110006167        | CDW Limited                        | 15,240.85 | ICT Hardware           | ICT Team                            | ICT & Systems             | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 28/03/2025 | PLIV110006154        | CTI Digital Limited                | 733.40    | Design                 | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 28/03/2025 | PLIV110006150        | Hays Specialist Recruitment Ltd    | 1,320.00  | Agency Costs           | Strategic Rail                      | Strategic Rail            | Strategic Rail                      | Strategic Rail           | Rail Ops.          |
| 28/03/2025 | PLIV110006151        | Hays Specialist<br>Recruitment Ltd | 1,169.58  | Agency Costs           | Finance Team                        | Finance                   | Finance                             | Finance                  | Core Ops           |
| 28/03/2025 | PLIV110006161        |                                    | 1,169.58  | Agency Costs           | Finance Team                        | Finance                   | Finance                             | Finance                  | Core Ops           |
| 28/03/2025 | PLIV110006162        | Hays Specialist<br>Recruitment Ltd | 1,320.00  | Agency Costs           | Strategic Rail                      | Strategic Rail            | Strategic Rail                      | Strategic Rail           | Rail Ops.          |

# PAYMENTS OVER £500



| 28/03/2025             | PLIV110006159 | Michael Page         | 8,942.40  | Recruitment Fees      | HR Team          | HR & Learning      | Business          | Business     | Core Ops  |
|------------------------|---------------|----------------------|-----------|-----------------------|------------------|--------------------|-------------------|--------------|-----------|
|                        |               | International        |           |                       |                  |                    | Capabilities      | Capabilities |           |
| 28/03/2025             | PLIV110006163 | Michael Page         | 3,100.08  | Agency Costs          | Corp. Comms and  | Stakeholder        | Business          | Business     | Core Ops  |
|                        |               | International        |           |                       | Stakeholder Team | Engagement         | Capabilities      | Capabilities |           |
| 28/03/2025 PLIV1100061 | PLIV110006165 | Phoenix Software Ltd | 27,354.74 | Other licences        | Modelling Team   | Transport Analysis | Strategy & Policy | Strategy and | Core Ops  |
|                        |               |                      |           |                       |                  | Modelling          |                   | Policy       |           |
| 28/03/2025             | PLIV110006156 | Precise Media        | 1,549.94  | Comms Licenses        | Corp. Comms and  | Stakeholder        | Business          | Business     | Core Ops  |
|                        |               | Monitoring T/A       |           |                       | Stakeholder Team | Engagement         | Capabilities      | Capabilities | ·         |
| 28/03/2025             | PLIV110006166 | Steer Davies &       | 24,000.00 | Professional Services | NPR Modelling    | NPR Modelling      | NPR SOBC          | NPR          | Programme |
|                        |               | Gleave Ltd.          |           |                       | General          | General            | Development       |              | (REV)     |
| 28/03/2025             | PLIV110006153 | Venn Group Limited   | 2,466.00  | Agency Costs          | Legal Team       | Legal &            | Business          | Business     | Core Ops  |
|                        |               | ·                    |           |                       |                  | Governance         | Capabilities      | Capabilities | ·         |
| 28/03/2025             | PLIV110006157 | Venn Group Limited   | 1,908.00  | Agency Costs          | Legal Team       | Legal &            | Business          | Business     | Core Ops  |
|                        |               |                      |           |                       |                  | Governance         | Capabilities      | Capabilities |           |
| 28/03/2025             | PLIV110006158 | Venn Group Limited   | 1,908.00  | Agency Costs          | Legal Team       | Legal &            | Business          | Business     | Core Ops  |
|                        |               | ·                    |           |                       |                  | Governance         | Capabilities      | Capabilities | ·         |
| 28/03/2025             | PLIV110006152 | WSP UK Limited       | 22,059.74 | Professional Services | Modelling Team   | Transport Analysis | Strategy & Policy | Strategy and | Core Ops  |
|                        |               |                      |           |                       |                  | Modelling          | "                 | Policy       |           |
| 28/03/2025             | PLIV110006164 | WSP UK Limited       | 99,857.15 | Professional Services | NPR Modelling    | NPR Modelling      | NPR SOBC          | NPR          | Programme |
|                        |               |                      | •         |                       | General          | General            | Development       |              | (REV)     |