# PAYMENTS OVER £500



| Payment Date | Document      | Supplier Name                      | Amount<br>GBP | Expenditure Type      | Business Area                       | Management                | Service                  | Directorate              | Portfolio          |
|--------------|---------------|------------------------------------|---------------|-----------------------|-------------------------------------|---------------------------|--------------------------|--------------------------|--------------------|
| 11/04/2025   | PLIV110006199 | Aecom Limited                      | 30,134.51     | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 11/04/2025   | PLIV110006206 | Allanfield Consulting              | 624.00        | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 11/04/2025   | PLIV110006197 | AtkinsRéalis UK<br>Limited         | 52,223.53     | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 11/04/2025   | PLIV110006198 | AtkinsRéalis UK<br>Limited         | 72,782.17     | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 11/04/2025   | PLIV110006180 | AXA Health Services<br>Ltd         | 1,399.50      | Business Services     | HR Team                             | HR & Learning             | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 11/04/2025   | PLIV110006194 | CTI Digital Limited                | 740.60        | Design                | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 11/04/2025   | PLIV110006172 | eBECS Limited                      | 14,774.40     | ICT Support           | ICT Team                            | ICT & Systems             | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 11/04/2025   | PLIV110006174 | FlexMR                             | 1,981.44      | Professional Services | Policy Team                         | Policy                    | Strategy & Policy        | Strategy and Policy      | Core Ops           |
| 11/04/2025   | PLIV110006213 | FlexMR                             | 44,940.00     | Professional Services | Policy Team                         | Policy                    | Strategy & Policy        | Strategy and Policy      | Core Ops           |
| 11/04/2025   | PLIV110006175 | Freeths                            | 673.20        | Legal Fees            | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 11/04/2025   | PLIV110006187 | Hawsons Chartered<br>Accountants   | 1,770.00      | Business Services     | HR Team                             | HR & Learning             | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 11/04/2025   | PLIV110006169 | Hays Specialist<br>Recruitment Ltd | 1,320.00      | Agency Costs          | Strategic Rail                      | Strategic Rail            | Strategic Rail           | Strategic Rail           | Rail Ops.          |
| 11/04/2025   | PLIV110006170 | Hays Specialist<br>Recruitment Ltd | 1,168.07      | Agency Costs          | Finance Team                        | Finance                   | Finance                  | Finance                  | Core Ops           |
| 11/04/2025   | PLIV110006189 | Ian Williams Services              | 1,625.00      | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 11/04/2025   | PLIV110006191 | Ian Williams Services              | 2,000.00      | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 11/04/2025   | PLIV110006202 | John Bates Services                | 950.00        | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 11/04/2025   | PLIV110006212 | Korn Ferry Hay Group               | 5,700.00      | Business Services     | HR Team                             | HR & Learning             | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |

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| 11/04/2025 | PLIV110006171 | Manchester City<br>Council       | 25,380.00 | Office Rental Manchester | Accommodation & Equipment           | Accommation & Equipment   | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
|------------|---------------|----------------------------------|-----------|--------------------------|-------------------------------------|---------------------------|-------------------------------------|--------------------------|--------------------------|
| 11/04/2025 | PLIV110006177 | Michael Page<br>International    | 3,100.08  | Agency Costs             | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 11/04/2025 | PLIV110006178 | Michael Page<br>International    | 3,100.08  | Agency Costs             | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 11/04/2025 | PLIV110006208 | Michael Page<br>International    | 3,100.08  | Agency Costs             | Corp. Comms and Stakeholder Team    | Stakeholder<br>Engagement | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 11/04/2025 | PLIV110006214 | Michael Page<br>International    | 3,136.62  | Agency Costs             | Corp. Comms and Stakeholder Team    | Stakeholder<br>Engagement | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 11/04/2025 | PLIV110006179 | Mott MacDonald Ltd               | 14,567.71 | Professional Services    | Major Roads Team                    | Major Roads Team          | Major Roads<br>Programme<br>Support | Major Roads              | Programme<br>(REV)       |
| 11/04/2025 | PLIV110006185 | Mott MacDonald Ltd               | 99,264.00 | Professional Services    | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV)       |
| 11/04/2025 | PLIV110006210 | Mott MacDonald Ltd               | 17,415.46 | Professional Services    | Major Roads Team                    | Major Roads Team          | Major Roads<br>Programme<br>Support | Major Roads              | Programme<br>(REV)       |
| 11/04/2025 | PLIV110006176 | Ove Arup and<br>Partners Limited | 8,617.80  | Professional Services    | Policy Team                         | Policy                    | Strategy & Policy                   | Strategy and Policy      | Core Ops                 |
| 11/04/2025 | PLIV110006173 | Penna Plc                        | 4,200.00  | Recruitment Advertising  | HR Team                             | HR & Learning             | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 11/04/2025 | PLIV110006201 | Penna Plc                        | 4,115.40  | Recruitment Advertising  | HR Team                             | HR & Learning             | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 11/04/2025 | PLIV110006193 | Phoenix Software Ltd             | 1,890.00  | ICT Support              | ICT Team                            | ICT & Systems             | Business<br>Capabilities            | Business<br>Capabilities | Core Ops                 |
| 11/04/2025 | PLIV110006192 | Redfern Travel Ltd               | 2,331.84  | Transport                | AP Suspense                         | Corporate<br>Adjustments  | Corporate<br>Adjustments            | Corporate<br>Adjustments | Corporate<br>Adjustments |
| 11/04/2025 | PLIV110006211 | Redfern Travel Ltd               | 4,757.52  | Transport                | AP Suspense                         | Corporate<br>Adjustments  | Corporate<br>Adjustments            | Corporate<br>Adjustments | Corporate<br>Adjustments |
| 11/04/2025 | PLIV110006188 | Steer Davies &<br>Gleave Ltd.    | 3,412.50  | Professional Services    | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV)       |
| 11/04/2025 | PLIV110006181 | Systra Limited                   | 8,427.79  | Professional Services    | Policy Team                         | Policy                    | Strategy & Policy                   | Strategy and Policy      | Core Ops                 |
| 11/04/2025 | PLIV110006182 | Systra Limited                   | 6,001.04  | Professional Services    | Major Roads Team                    | Major Roads Team          | Major Roads<br>Programme<br>Support | Major Roads              | Programme<br>(REV)       |

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| 11/04/2025 | PLIV110006183 | Systra Limited                     | 53,064.52 | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General        | NPR SOBC<br>Development             | NPR                      | Programme (REV)    |
|------------|---------------|------------------------------------|-----------|-----------------------|-------------------------------------|---------------------------------|-------------------------------------|--------------------------|--------------------|
| 11/04/2025 | PLIV110006184 | Systra Limited                     | 46,248.74 | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General        | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV) |
| 11/04/2025 | PLIV110006204 | Venn Group Limited                 | 2,862.00  | Agency Costs          | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 11/04/2025 | PLIV110006209 | Veritau Limited                    | 5,532.00  | Business Services     | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 11/04/2025 | PLIV110006186 | WSP UK Limited                     | 20,185.62 | Professional Services | Modelling Team                      | Transport Analysis<br>Modelling | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 11/04/2025 | PLIV110006200 | WSP UK Limited                     | 8,682.41  | Professional Services | Policy Team                         | Policy                          | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 11/04/2025 | PLIV110006190 | Zapmap Limited                     | 42,180.00 | Other licences        | Major Roads Team                    | Major Roads Team                | Major Roads<br>Programme<br>Support | Major Roads              | Programme<br>(REV) |
| 29/04/2025 | PLIV110006223 | Accelar Limited                    | 5,940.00  | Professional Services | Policy Team                         | Policy                          | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 29/04/2025 | PLIV110006224 | BiP Solutions Limited              | 11,220.00 | Other Costs           | Finance Team                        | Finance                         | Finance                             | Finance                  | Core Ops           |
| 29/04/2025 | PLIV110006222 | Cogitamus Limited                  | 1,889.74  | Professional Services | Strategic Rail                      | Strategic Rail                  | Strategic Rail                      | Strategic Rail           | Rail Ops.          |
| 29/04/2025 | PLIV110006232 | CTI Digital Limited                | 866.76    | Design                | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement       | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 29/04/2025 | PLIV110006235 | FlexMR                             | 2,952.00  | Professional Services | Policy Team                         | Policy                          | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 29/04/2025 | PLIV110006220 | Hays Specialist<br>Recruitment Ltd | 1,320.00  | Agency Costs          | Strategic Rail                      | Strategic Rail                  | Strategic Rail                      | Strategic Rail           | Rail Ops.          |
| 29/04/2025 | PLIV110006221 | Hays Specialist<br>Recruitment Ltd | 1,059.58  | Agency Costs          | Finance Team                        | Finance                         | Finance                             | Finance                  | Core Ops           |
| 29/04/2025 | PLIV110006227 | Hays Specialist<br>Recruitment Ltd | 1,359.54  | Agency Costs          | Strategic Rail                      | Strategic Rail                  | Strategic Rail                      | Strategic Rail           | Rail Ops.          |
| 29/04/2025 | PLIV110006228 | Hays Specialist<br>Recruitment Ltd | 1,189.03  | Agency Costs          | Finance Team                        | Finance                         | Finance                             | Finance                  | Core Ops           |
| 29/04/2025 | PLIV110006229 | Hays Specialist<br>Recruitment Ltd | 964.08    | Agency Costs          | Finance Team                        | Finance                         | Finance                             | Finance                  | Core Ops           |
| 29/04/2025 | PLIV110006230 | Hays Specialist<br>Recruitment Ltd | 1,359.54  | Agency Costs          | Strategic Rail                      | Strategic Rail                  | Strategic Rail                      | Strategic Rail           | Rail Ops.          |

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| 29/04/2025 | PLIV110006225 | Podaris Limited                    | 25,000.00  | Other licences          | Major Roads Team         | Major Roads Team                | Major Roads<br>Programme<br>Support | Major Roads              | Programme<br>(REV) |
|------------|---------------|------------------------------------|------------|-------------------------|--------------------------|---------------------------------|-------------------------------------|--------------------------|--------------------|
| 29/04/2025 | PLIV110006218 | RSM UK Risk<br>Assurance Services  | 8,985.00   | Audit Fees Internal     | Finance Team             | Finance                         | Finance                             | Finance                  | Core Ops           |
| 29/04/2025 | PLIV110006231 | University of Leeds                | 4,860.00   | Training                | Modelling Team           | Transport Analysis<br>Modelling | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 29/04/2025 | PLIV110006219 | WSP UK Limited                     | 104,897.63 | Professional Services   | NPR Modelling<br>General | NPR Modelling<br>General        | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV) |
| 12/05/2025 | PLIV110006253 | AtkinsRéalis UK<br>Limited         | 48,177.90  | Professional Services   | NPR Modelling<br>General | NPR Modelling<br>General        | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV) |
| 12/05/2025 | PLIV110006242 | Hays Specialist<br>Recruitment Ltd | 899.81     | Agency Costs            | Finance Team             | Finance                         | Finance                             | Finance                  | Core Ops           |
| 12/05/2025 | PLIV110006251 | Hays Specialist<br>Recruitment Ltd | 1,087.63   | Agency Costs            | Strategic Rail           | Strategic Rail                  | Strategic Rail                      | Strategic Rail           | Rail Ops.          |
| 12/05/2025 | PLIV110006252 | Mott MacDonald Ltd                 | 155,775.37 | Professional Services   | NPR Modelling<br>General | NPR Modelling<br>General        | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV) |
| 12/05/2025 | PLIV110006254 | Penna Plc                          | 4,200.00   | Recruitment Advertising | HR Team                  | HR & Learning                   | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 12/05/2025 | PLIV110006236 | Systra Limited                     | 41,445.47  | Professional Services   | NPR Modelling<br>General | NPR Modelling<br>General        | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV) |
| 12/05/2025 | PLIV110006237 | Systra Limited                     | 2,137.26   | Professional Services   | Policy Team              | Policy                          | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 12/05/2025 | PLIV110006238 | Systra Limited                     | 2,938.16   | Professional Services   | Major Roads Team         | Major Roads Team                | Major Roads<br>Programme<br>Support | Major Roads              | Programme<br>(REV) |
| 12/05/2025 | PLIV110006239 | Systra Limited                     | 7,943.80   | Professional Services   | Policy Team              | Policy                          | Strategy & Policy                   | Strategy and Policy      | Core Ops           |
| 12/05/2025 | PLIV110006240 | Systra Limited                     | 4,800.00   | Professional Services   | NPR Modelling<br>General | NPR Modelling<br>General        | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV) |
| 12/05/2025 | PLIV110006241 | Systra Limited                     | 121,986.83 | Professional Services   | NPR Modelling<br>General | NPR Modelling<br>General        | NPR SOBC<br>Development             | NPR                      | Programme<br>(REV) |
| 12/05/2025 | PLIV110006243 | Venn Group Limited                 | 2,630.40   | Agency Costs            | Legal Team               | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 12/05/2025 | PLIV110006244 | Venn Group Limited                 | 2,096.10   | Agency Costs            | Legal Team               | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |
| 12/05/2025 | PLIV110006245 | Venn Group Limited                 | 1,908.00   | Agency Costs            | Legal Team               | Legal &<br>Governance           | Business<br>Capabilities            | Business<br>Capabilities | Core Ops           |

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| 12/05/2025 | PLIV110006246 | Venn Group Limited                 | 2,239.96 | Agency Costs                     | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
|------------|---------------|------------------------------------|----------|----------------------------------|-------------------------------------|---------------------------|--------------------------|--------------------------|--------------------|
| 12/05/2025 | PLIV110006247 | Venn Group Limited                 | 2,269.06 | Agency Costs                     | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 12/05/2025 | PLIV110006248 | Venn Group Limited                 | 954.00   | Agency Costs                     | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 12/05/2025 | PLIV110006249 | Venn Group Limited                 | 2,019.25 | Agency Costs                     | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 12/05/2025 | PLIV110006250 | Venn Group Limited                 | 1,977.61 | Agency Costs                     | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 23/05/2025 | PLIV110006281 | Allanfield Consulting              | 3,644.16 | Professional Services            | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme (REV)    |
| 23/05/2025 | PLIV110006266 | Hays Specialist<br>Recruitment Ltd | 723.06   | Agency Costs                     | Finance Team                        | Finance                   | Finance                  | Finance                  | Core Ops           |
| 23/05/2025 | PLIV110006268 | Hays Specialist<br>Recruitment Ltd | 1,087.63 | Agency Costs                     | Strategic Rail                      | Strategic Rail            | Strategic Rail           | Strategic Rail           | Rail Ops.          |
| 23/05/2025 | PLIV110006269 | Hays Specialist<br>Recruitment Ltd | 1,359.54 | Agency Costs                     | Strategic Rail                      | Strategic Rail            | Strategic Rail           | Strategic Rail           | Rail Ops.          |
| 23/05/2025 | PLIV110006270 | Hays Specialist<br>Recruitment Ltd | 964.08   | Agency Costs                     | Finance Team                        | Finance                   | Finance                  | Finance                  | Core Ops           |
| 23/05/2025 | PLIV110006272 | Hays Specialist<br>Recruitment Ltd | 1,087.63 | Agency Costs                     | Strategic Rail                      | Strategic Rail            | Strategic Rail           | Strategic Rail           | Rail Ops.          |
| 23/05/2025 | PLIV110006264 | John Bates Services                | 3,800.00 | Professional Services            | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 23/05/2025 | PLIV110006277 | Manchester City<br>Council         | 1,800.00 | Office Maintenance<br>Manchester | Accommodation &<br>Equipment        | Accommation & Equipment   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 23/05/2025 | PLIV110006284 | Michael Page<br>International      | 3,136.62 | Agency Costs                     | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 23/05/2025 | PLIV110006285 | Michael Page<br>International      | 2,509.30 | Agency Costs                     | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 23/05/2025 | PLIV110006286 | Michael Page<br>International      | 2,509.30 | Agency Costs                     | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 23/05/2025 | PLIV110006287 | Michael Page<br>International      | 3,136.62 | Agency Costs                     | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 23/05/2025 | PLIV110006265 | Placecube Limited                  | 960.00   | Other Costs                      | Policy Team                         | Policy                    |                          | Strategy and Policy      | Core Ops           |
| 23/05/2025 | PLIV110006282 | Precise Media<br>Monitoring T/A    | 1,550.62 | Comms Licenses                   | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |

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| 23/05/2025 | PLIV110006275 | Redfern Travel Ltd                  | 1,799.84  | Transport             | AP Suspense                         | Corporate<br>Adjustments  | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments |
|------------|---------------|-------------------------------------|-----------|-----------------------|-------------------------------------|---------------------------|--------------------------|--------------------------|--------------------------|
| 23/05/2025 | PLIV110006255 | Steer Davies &<br>Gleave Ltd.       | 2,079.00  | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV)       |
| 23/05/2025 | PLIV110006267 | Steer Davies &<br>Gleave Ltd.       | 13,218.00 | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV)       |
| 23/05/2025 | PLIV110006262 | The Resolute Group                  | 10,170.90 | Recruitment Fees      | HR Team                             | HR & Learning             | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 23/05/2025 | PLIV110006261 | Transport for Greater<br>Manchester | 3,358.80  | ICT Support           | ICT Team                            | ICT & Systems             | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 23/05/2025 | PLIV110006273 | Transport for Greater<br>Manchester | 3,358.80  | ICT Support           | ICT Team                            | ICT & Systems             | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 23/05/2025 | PLIV110006278 | Venn Group Limited                  | 1,831.90  | Agency Costs          | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 23/05/2025 | PLIV110006279 | Venn Group Limited                  | 1,894.34  | Agency Costs          | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 23/05/2025 | PLIV110006280 | Venn Group Limited                  | 1,970.95  | Agency Costs          | Legal Team                          | Legal &<br>Governance     | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 23/05/2025 | PLIV110006263 | WSP UK Limited                      | 99,366.14 | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General  | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV)       |
| 06/06/2025 | PLIV110006290 | CDW Limited                         | 15,240.85 | ICT Hardware          | ICT Team                            | ICT & Systems             | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 06/06/2025 | PLIV110006260 | CTI Digital Limited                 | 1,335.17  | Design                | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 06/06/2025 | PLIV110006288 | Hays Specialist<br>Recruitment Ltd  | 1,205.10  | Agency Costs          | Finance Team                        | Finance                   | Finance                  | Finance                  | Core Ops                 |
| 06/06/2025 | PLIV110006301 | Hays Specialist<br>Recruitment Ltd  | 964.08    | Agency Costs          | Finance Team                        | Finance                   | Finance                  | Finance                  | Core Ops                 |
| 06/06/2025 | PLIV110006302 | Hays Specialist<br>Recruitment Ltd  | 1,359.54  | Agency Costs          | Strategic Rail                      | Strategic Rail            | Strategic Rail           | Strategic Rail           | Rail Ops.                |
| 06/06/2025 | PLIV110006298 | Health Partners<br>Group Ltd        | 978.82    | Business Services     | HR Team                             | HR & Learning             | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 06/06/2025 | PLIV110006292 | Jane Cornthwaite Ltd                | 4,650.00  | Professional Services | Strategic Rail                      | Strategic Rail            | Strategic Rail           | Strategic Rail           | Rail Ops.                |
| 06/06/2025 | PLIV110006293 | Michael Page<br>International       | 2,509.30  | Agency Costs          | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 06/06/2025 | PLIV110006297 | Michael Page<br>International       | 3,136.62  | Agency Costs          | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |

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| 06/06/2025 | PLIV110006300 | Michael Page<br>International            | 3,136.62  | Agency Costs          | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement       | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
|------------|---------------|--|-----------|-----------------------|-------------------------------------|---------------------------------|--------------------------|--------------------------|--------------------|
| 06/06/2025 | PLIV110006303 | Phoenix Software Ltd                     | 22,180.40 | Other licences        | Modelling Team                      | Transport Analysis<br>Modelling | Strategy & Policy        | Strategy and Policy      | Core Ops           |
| 06/06/2025 | PLIV110006305 | Phoenix Software Ltd                     | 4,436.08  | Other licences        | Modelling Team                      | Transport Analysis<br>Modelling | Strategy & Policy        | Strategy and Policy      | Core Ops           |
| 06/06/2025 | PLIV110006274 | TalkTalk Business<br>Direct Limited      | 3,116.88  | ICT Support           | ICT Team                            | ICT & Systems                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 06/06/2025 | PLIV110006299 | University of Leeds                      | 8,023.02  | Professional Services | Policy Team                         | Policy                          | Strategy & Policy        | Strategy and Policy      | Core Ops           |
| 06/06/2025 | PLIV110006294 | Vacancy Filler Limited                   | 24,658.80 | Recruitment Fees      | HR Team                             | HR & Learning                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 06/06/2025 | PLIV110006295 | Venn Group Limited                       | 2,227.42  | Agency Costs          | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 06/06/2025 | PLIV110006296 | Venn Group Limited                       | 1,062.00  | Agency Costs          | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 06/06/2025 | PLIV110006259 | West Yorkshire<br>Combined Authority     | 2,187.50  | Staff Travel Passes   | HR Team                             | HR & Learning                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 27/06/2025 | PLIV110006307 | Aecom Limited                            | 32,026.85 | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General        | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 27/06/2025 | PLIV110006324 | Allanfield Consulting                    | 3,369.60  | Professional Services | NPR Modelling<br>General            | NPR Modelling<br>General        | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV) |
| 27/06/2025 |               | Association of Train operating Companies | 18,648.00 | Other licences        | Modelling Team                      | Transport Analysis<br>Modelling | Strategy & Policy        | Strategy and Policy      | Core Ops           |
| 27/06/2025 | PLIV110006289 | Basemap Ltd                              | 6,475.00  | Other licences        | Modelling Team                      | Transport Analysis<br>Modelling | Strategy & Policy        | Strategy and Policy      | Core Ops           |
| 27/06/2025 | PLIV110006308 | Cogitamus Limited                        | 1,061.18  | Professional Services | Strategic Rail                      | Strategic Rail                  | Strategic Rail           | Strategic Rail           | Rail Ops.          |
| 27/06/2025 | PLIV110006315 | CTI Digital Limited                      | 1,112.64  | Design                | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement       | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 27/06/2025 | PLIV110006310 | Hays Specialist<br>Recruitment Ltd       | 1,920.00  | Agency Costs          | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement       | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 27/06/2025 | PLIV110006311 | Hays Specialist<br>Recruitment Ltd       | 2,400.00  | Agency Costs          | Corp. Comms and Stakeholder Team    | Stakeholder<br>Engagement       | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 27/06/2025 | PLIV110006312 | Hays Specialist<br>Recruitment Ltd       | 2,400.00  | Agency Costs          | Corp. Comms and Stakeholder Team    | Stakeholder<br>Engagement       | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |
| 27/06/2025 | PLIV110006313 | Hays Specialist<br>Recruitment Ltd       | 1,920.00  | Agency Costs          | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement       | Business<br>Capabilities | Business<br>Capabilities | Core Ops           |

## PAYMENTS OVER £500



| 27/06/2025 | PLIV110006327 | Hays Specialist<br>Recruitment Ltd | 1,087.63  | Agency Costs             | Strategic Rail                      | Strategic Rail                  | Strategic Rail           | Strategic Rail           | Rail Ops.                |
|------------|---------------|------------------------------------|-----------|--------------------------|-------------------------------------|---------------------------------|--------------------------|--------------------------|--------------------------|
| 27/06/2025 | PLIV110006328 | Hays Specialist<br>Recruitment Ltd | 964.08    | Agency Costs             | Finance Team                        | Finance                         | Finance                  | Finance                  | Core Ops                 |
| 27/06/2025 | PLIV110006333 | Hays Specialist<br>Recruitment Ltd | 1,205.10  | Agency Costs             | Finance Team                        | Finance                         | Finance                  | Finance                  | Core Ops                 |
| 27/06/2025 | PLIV110006334 | Hays Specialist<br>Recruitment Ltd | 1,359.54  | Agency Costs             | Strategic Rail                      | Strategic Rail                  | Strategic Rail           | Strategic Rail           | Rail Ops.                |
| 27/06/2025 | PLIV110006335 | Hays Specialist<br>Recruitment Ltd | 2,400.00  | Agency Costs             | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement       | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 27/06/2025 | PLIV110006322 | John Bates Services                | 950.00    | Professional Services    | NPR Modelling<br>General            | NPR Modelling<br>General        | NPR SOBC<br>Development  | NPR                      | Programme (REV)          |
| 27/06/2025 | PLIV110006337 | Korn Ferry Hay Group               | 14,356.80 | Business Services        | HR Team                             | HR & Learning                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 27/06/2025 | PLIV110006325 | Landor LINKS Ltd                   | 2,010.00  | Other licences           | Modelling Team                      | Transport Analysis<br>Modelling | Strategy & Policy        | Strategy and Policy      | Core Ops                 |
| 27/06/2025 | PLIV110006342 | Manchester City<br>Council         | 10,828.50 | Office Rental Manchester | Accommodation &<br>Equipment        | Accommation &<br>Equipment      | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 27/06/2025 | PLIV110006317 | Michael Page<br>International      | 2,509.30  | Agency Costs             | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement       | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 27/06/2025 | PLIV110006340 | Mott MacDonald Ltd                 | 43,357.09 | Professional Services    | NPR Modelling<br>General            | NPR Modelling<br>General        | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV)       |
| 27/06/2025 | PLIV110006341 | Mott MacDonald Ltd                 | 48,978.00 | Professional Services    | NPR Modelling<br>General            | NPR Modelling<br>General        | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV)       |
| 27/06/2025 | PLIV110006321 | NLA Media Access<br>Limited        | 9,096.00  | Comms Licenses           | Corp. Comms and<br>Stakeholder Team | Stakeholder<br>Engagement       | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 27/06/2025 | PLIV110006336 | Phoenix Software Ltd               | 24,909.65 | Other licences           | Modelling Team                      | Transport Analysis<br>Modelling | Strategy & Policy        | Strategy and Policy      | Core Ops                 |
| 27/06/2025 | PLIV110006329 | Redfern Travel Ltd                 | 2,500.76  | Transport                | AP Suspense                         | Corporate<br>Adjustments        | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments |
| 27/06/2025 |               | Thomson Reuters<br>Professional UK | 8,376.00  | Other Costs              | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 27/06/2025 | PLIV110006316 | Venn Group Limited                 | 1,416.00  | Agency Costs             | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 27/06/2025 | PLIV110006338 | Venn Group Limited                 | 1,416.00  | Agency Costs             | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
| 27/06/2025 | PLIV110006339 | Venn Group Limited                 | 1,770.00  | Agency Costs             | Legal Team                          | Legal &<br>Governance           | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |

## PAYMENTS OVER £500



| 27/06/2025 | PLIV110006320        | WorkNest Limited             | 5,236.40   | Business Services     | HR Team                  | HR & Learning                   | Business<br>Capabilities | Business<br>Capabilities | Core Ops                 |
|------------|----------------------|------------------------------|------------|-----------------------|--------------------------|---------------------------------|--------------------------|--------------------------|--------------------------|
| 27/06/2025 | PLIV110006331        | WSP UK Limited               | 54,634.76  | Professional Services | NPR Modelling<br>General | NPR Modelling<br>General        | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV)       |
| 27/06/2025 |                      | WSP UK Limited               | 28,191.35  | Professional Services | NPR Modelling<br>General | NPR Modelling<br>General        | NPR SOBC<br>Development  | NPR                      | Programme<br>(REV)       |
| 09/04/2025 | 7802                 | LAWYERS IN LOCAL<br>G        | 760.00     | Legal fees            | Legal Team               | Legal &<br>Governance           | Business<br>Capabilities | Business<br>Capabilities | Core<br>Operations       |
| 09/04/2025 | BX2504093896<br>7802 | Messrs Griffiths & Armour    | 9,254.66   | Legal fees            | Legal Team               | Legal &<br>Governance           | Business<br>Capabilities | Business<br>Capabilities | Core<br>Operations       |
| 09/04/2025 | BX2504093896<br>7802 | Messrs Griffiths &<br>Armour | 13,439.00  | Legal fees            | Legal Team               | Legal &<br>Governance           | Business<br>Capabilities | Business<br>Capabilities | Core<br>Operations       |
| 09/04/2025 | BX2504093896<br>7802 | Wider Tech                   | 520.00     | Training              | HR Team                  | HR & Learning                   | Business<br>Capabilities | Business<br>Capabilities | Core<br>Operations       |
| 25/04/2025 | BX2504254046<br>9324 | QUAKER TRADING               | 636.00     | Room Hire             | Accommodation &<br>Eqmt  | Accomodation &<br>Equipment     | Business<br>Capabilities | Business<br>Capabilities | Core<br>Operations       |
| 25/04/2025 | BX2504254046<br>9324 | LGA UNLIMITED                | 734.88     | Room Hire             | Accommodation &<br>Eqmt  | Accomodation &<br>Equipment     | Business<br>Capabilities | Business<br>Capabilities | Core<br>Operations       |
| 25/04/2025 | BX2504254046<br>9324 | JAMES MILLS                  | 13,554.57  | Payroll               | Payroll Suspense         | Corporate<br>Adjustments        | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments |
| 14/05/2025 | BX2503263737<br>3543 | Prudential                   | 1,669.69   | Payroll               | Payroll Suspense         | Corporate<br>Adjustments        | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments |
| 14/05/2025 | BX2503263737<br>3543 | GMPF                         | 138,899.64 | Payroll               | Payroll Suspense         | Corporate<br>Adjustments        | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments |
| 14/05/2025 | BX2503263737<br>3543 | HMRC                         | 210,271.01 | Payroll               | Payroll Suspense         | Corporate<br>Adjustments        | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments |
| 21/05/2025 | BX2505214285<br>1322 | LEEDS UNIVERSITY             | 4,050.00   | Professional Services | Modelling Team           | Transport Analysis<br>Modelling | Strategy & Policy        | Strategy & Policy        | Core<br>Operations       |
| 23/05/2025 | BX2505234310<br>9071 | CIPFA                        | 3,055.00   | Business Service      | Finance Team             | Finance                         | Finance                  | Finance                  | Core<br>Operations       |
| 17/06/2025 | BX2506174527<br>9635 | HMRC Cumbernauld             | 221,113.05 | Payroll               | Payroll Suspense         | Corporate<br>Adjustments        | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments |

## PAYMENTS OVER £500



| 17/06/2025 | BX2506174527<br>9635 | EMOTION AT WORK | 849.60     | Training | Learning & Skills | HR & Learning            | Business<br>Capabilities | Business<br>Capabilities | Core<br>Operations       |
|------------|----------------------|-----------------|------------|----------|-------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 25/06/2025 | BX2506254611<br>8690 | PRUDENTIAL      | 3,289.38   | Payroll  | Payroll Suspense  | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments |
| 25/06/2025 | BX2506254611<br>8690 | GMPF            | 138,899.64 | Payroll  | Payroll Suspense  | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments |
| 25/06/2025 | BX2506254611<br>8690 | GMPF            | 138,552.53 | Payroll  | Payroll Suspense  | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments | Corporate<br>Adjustments |