

# Transport for the North Board Scrutiny Committee Meeting– Item 6

**Subject:** Corporate Plan Update

**Author:** James Mills

**Sponsor:** Jeremy Bloom

**Meeting Date:** 6 June 2019

## **1. Purpose of the Report:**

- 1.1 The purpose of the report is to provide an update on the approach to the Member Working Group – the initial step to facilitate TfN’s 5-year Corporate Plan.

## **2. Executive Summary**

- 2.1 Partnership Board (4 April) has previously agreed that setting the framework for Transport for the North’s Corporate Plan should be member-led.
- 2.2 This paper provides an update on the delivery of the agreed ‘Member Working Group’, with the initial meeting to take place on Wednesday 5 June 2019. A verbal update from the meeting will be provided at the Committee. The paper also sets out the key milestones to agreeing the Corporate Plan at the TfN Board.
- 2.3 At the time of writing, there have been 10 confirmed attendees for the session on the 5<sup>th</sup> June.

## **3. Considerations**

- 3.1 As the Member Working Group builds on the recommendations of the Blake Jones Review, it will be chaired by Cllr Judith Blake.
- 3.2 The first workshop session has been confirmed for Wednesday 5 June 2019, 1pm – 3pm, Mallard suite, TfN Manchester.
- 3.4 A written submission form, for members to submit ideas in advance (*Appendix 1: Member submission form*) was issued to members on 2 May 2019. This was intended to garner specific suggestions to discuss at the meeting.

- 3.5 A set of Discussion Points have been circulated to guide the discussion at the first session (*Appendix 2: Discussion Points*). These are intended to provide starting points for debate/discussion. These can also be used as reference points for the Chair and TfN officers in attendance (Barry White, Jeremy Bloom, Iain Craven, Dawn Madin and James Mills) should the conversation require stimulation.
- 3.6 The proposed agenda for the day is below (*Appendix 3: Draft Member Working Group Agenda*).
- 3.7 Members currently confirmed to attend are included in Appendix 4 (*Appendix 4: Current attendees for the MWG*).
- 3.8 A Delegate Pack was issued to attendees on Thursday 30 May 2019, including:
- Agenda
  - The discussion points
  - A summary of submissions received
  - Draft Comprehensive Spending Review Ask (once agreed)
  - A background information document linking to previously agreed materials including:
    - Policy position – Strategic Transport Plan
    - Funding – the TfN Funding Framework
    - Powers – Initial submission and approved regulations
- 3.9 The Engagement Team will brief the Chair Cllr Judith Blake ahead of the day.
- 3.10 The workshop will be facilitated by the Engagement Team alongside Jeremy Bloom (Strategy and Programme Director), who will lead the process of developing the draft Corporate Plan. He will be the Senior Responsible Officer for the Corporate Plan and development process.
- 3.11 After the session, the proposed milestones are:
- **Report to 20 June Board:** A summary of the discussions on 5 June is worked up and circulated to the Member Working Group, to act as a draft report to the Partnership Board on 20 June 2019.
  - **June Board:** Cllr Judith Blake, as Chair, to provide an overview of the discussion at Board, supported by other MWG attendees.
  - **Further development and consultation:** Jeremy Bloom to lead on further development of a framework – in consultation with key organisational stakeholders (July).
  - **Draft shared with MWG:** Jeremy to share a draft Corporate Plan with MWG members for comment and then sign off (End of August).
  - **September Board:** To be presented by members to TfN Board in September for approval, following route through TfN governance. Then issued to government as our official legal advice on the future development of TfN.
  - **TfN Business Planning begins:** The document provides a guide for the 2020/21 Business Planning process to begin (Sept/Oct).

#### 4. Conclusion

- 4.1 This approach is a continuation of that agreed at the April Partnership Board and advises on the details of the process.
- 4.2 The proposed measures set a framework for discussion, without hampering members being able to table specific ideas for the future role and remit of TfN.

#### 5. Recommendation

- 5.1 That Scrutiny Committee **notes** the progress since the April Partnership Board and the proposed approach to the session on 5 June and subsequent milestones to TfN Board in September.

#### 6. Appendices

##### 6.1 Appendix 1: Corporate Plan Submission Form

<b>TfN Programme impacted</b>	
<b>Organisation proposing</b>	
<b>Subject area</b>	
<b>Proposal title</b> <b>Supporting Explanation</b> (Maximum of 10 lines)	
<b>What are the new powers under consideration? Why is TfN best place to deliver these new responsibilities?</b> (Maximum of 7 lines)	

The form is intended to be a concise, summary form, with limited fields. This can be supported by more detailed supporting information if required.

**What are the objectives and the intended outcomes?** (Maximum of 7 lines)

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**Are there any cost implications, and if so how will it be funded?** (Maximum of 7 lines)

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## Appendix 2: Discussion Points

1. **An enhanced role in rail in North:** The Blake Jones Review and Williams Review examine the future of the railway and franchising. *The Group to consider role and remit of TfN, including options for further devolution and oversight of the North's railways.*
2. **TfN's role in the 'delivery' of infrastructure schemes:** Currently, Transport for the North works closely with delivery partners as a strategic advisor and stakeholder, and leads/co-owns major programmes such as Northern Powerhouse Rail. *The Group to consider potential future relationship between the Government, as well as delivery partners such as Highways England, Network Rail and HS2 Ltd. The Group to consider preferences for delivery models of major programmes.*
3. **Powers and decision-making:** TfN's powers are currently outlined in the regulations and ways of working in our adopted constitution. *The Group to consider any amended or additional powers that may be desired to deliver the objectives set out in the Strategic Transport Plan.*

- 4. Funding allocations and prioritisation:** Currently funding decisions for transport in the North are made by the central government, while Transport for the North does not have the ability to allocate or prioritise available funding, or raise its own revenue.

*The Group to consider different ways in which funding could be allocated to or acquired by TfN, as well as options for pan-Northern revenue raising if deemed appropriate.*

### Appendix 3: Draft Member Working Group Agenda

## TfN Member Working Group

**Meeting:** TfN Member Working Group  
**Date:** Wednesday 5 June 2019, 1pm – 3pm  
**Venue:** Mallard Suite, Transport for the North, 2nd Floor, 4 Piccadilly Place, Manchester, M1 3BN

**Attendees:**

Cllr Judith Blake	West Yorkshire Combined Authority (Chair)
Member attendees	Attendance TBC
Barry White	TfN, Chief Executive
Jeremy Bloom	TfN, Strategy and Programme Director
Iain Craven	TfN, Finance Director
Dawn Madin	TfN, Business Capabilities Director
James Mills	TfN, Corporate Engagement Lead

Nr	Timing	Agenda Item	Sponsor
1.0	1pm – 1.05pm	<b>Welcome and structure of the session</b>	Chair
2.0	1.05pm – 1.20pm	<b>Purpose of the Member Working Group and context</b>	Jeremy Bloom
3.0	1.20pm – 1.25pm	<b>Introduction to discussion headings</b>	Chair
4.0	1.25pm – 2.40pm	<b>Review of ideas and member contribution</b> <ul style="list-style-type: none"> <li>Based on submissions received and ideas but forward on the day contributed on the day</li> <li>Guided conversation based on discussion points</li> </ul>	All

<b>9.0</b>	2.40pm – 2.50pm	<b>Summary and next steps</b>	Jeremy Bloom
<b>10.0</b>	2.50pm – 3pm	<b>Any Other Business</b>	All

#### **Appendix 4: Current attendees for the MWG**

- Cllr Daren Hale – Hull City Council
- Cllr Michael Green – Lancashire
- Cllr Carl Marshall – North East Combined Authority
- Cllr Judith Blake – Leeds City Region
- Roy Newton – Transport and Investment Director, Cheshire and Warrington LEP
- Jim Jackson – Cumbria LEP
- Andrew Pettinger – Interim Chief Executive of Lancashire LEP
- Peter Kennan – Sheffield (Tentative)
- Cllr Fred Jackson – Blackpool Council (Tentative)
- Mayor Steve Rotherham (joining via dial-in)

## List of Background Documents

### Required Considerations

Please confirm using the yes/no options whether or not the following considerations are of relevance to this report. <Delete this line from completed report.>

#### Equalities:

Age	Yes	No
Disability	Yes	No
Gender Reassignment	Yes	No
Pregnancy and Maternity	Yes	No
Race	Yes	No
Religion or Belief	Yes	No
Sex	Yes	No
Sexual Orientation	Yes	No

Consideration	Comment	Responsible Officer	Director
Equalities	<b>Either</b> A full impact assessment has been carried out and the results show [ <i>to be completed by report author</i> ].		
Equalities	<b>OR</b> /A full Impact assessment has not been carried out because [ <i>to be completed by report author</i> ].		

#### Environment and Sustainability

Yes	No
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Consideration	Comment	Responsible Officer	Director
Sustainability / Environment – including considerations regarding Active	<b>Either</b> A full impact assessment has been carried out and the results show [ <i>to be completed by the report author</i> ].		

Travel and Wellbeing			
Sustainability / Environment – including considerations regarding Active Travel and Wellbeing	<b>OR</b> /A full impact assessment has not been carried out because <i>[to be completed by the report author]</i> .		

### Legal

Yes	No
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Consideration	Comment	Responsible Officer	Director
Legal	<b>Either</b> The legal implications have been considered and are included in the report.		
Legal	<b>Or</b> <i>[TfN Legal Team]</i> <i>[TfN's External Legal Advisor]</i> has confirmed there are no legal implications.		

### Finance

Yes	No
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Consideration	Comment	Responsible Officer	Director
Finance	<b>Either</b> The financial implications have been considered and are included in the report.		
Finance	<b>Or</b> TfN Finance Team has confirmed there are no financial implications.		

### Resource

Yes	No
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Consideration	Comment	Responsible Officer	Director
Resource	<b>Either</b> The resource implications have been considered and are included in the report.		
Resource	<b>Or</b> TfN HR Team has confirmed there are no resource implications.		

### Risk

Yes	No
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Consideration	Comment	Responsible Officer	Director
Risk	A risk assessment has been carried out and the key risks are included in the report.		

### Consultation

Yes	No
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Consideration	Comment	Responsible Officer	Director
Consultation	<b>Either</b> A suitable consultation has been carried and the results [show <i>[to be completed by the report author]</i> ] [are included in the report].		
Consultation	<b>OR</b> /A consultation has not been carried out because <i>[to be completed by the report author]</i> .		