

Payment Date	Document	Supplier Name	Amount GBP	Expenditure Type	Business Area	Management	Service	Directorate	Portfolio
03/10/2025	PLIV110006566	Arcadis Consulting (UK) Ltd	19,200.00	Professional Services	Major Roads Team	Major Roads Team	Major Roads Programme Support	Major Roads	Programme (REV)
03/10/2025	PLIV110006490	Barbour ABI Limited	4,200.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
03/10/2025	PLIV110006491	Barbour ABI Limited	14,679.60	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
03/10/2025	PLIV110006533	Greater Manchester Pension Fund	4,998.00	Business Services	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006504	Haskoning UK Limited	13,263.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
03/10/2025	PLIV110006545	Hays Specialist Recruitment Ltd	2,152.80	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006547	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006548	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006549	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006550	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006551	Hays Specialist Recruitment Ltd	1,345.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006553	Hays Specialist Recruitment Ltd	1,260.55	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006556	Hays Specialist Recruitment Ltd	2,400.00	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
03/10/2025	PLIV110006558	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
03/10/2025	PLIV110006559	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
03/10/2025	PLIV110006562	Hays Specialist Recruitment Ltd	2,400.00	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
03/10/2025	PLIV110006563	Hays Specialist Recruitment Ltd	1,278.31	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006568	Ian Williams Services	4,000.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
03/10/2025	PLIV110006532	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
03/10/2025	PLIV110006537	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
03/10/2025	PLIV110006541	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
03/10/2025	PLIV110006565	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
03/10/2025	PLIV110006544	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006546	Morson Human Resources Ltd	2,096.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006552	Morson Human Resources Ltd	931.78	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006554	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
03/10/2025	PLIV110006539	Mott MacDonald Ltd	20,452.79	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
03/10/2025	PLIV110006561	Systra Limited	56,565.91	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
03/10/2025	PLIV110006569	Systra Limited	693.64	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
03/10/2025	PLIV110006570	Systra Limited	15,588.52	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
03/10/2025	PLIV110006536	Venn Group Limited	1,062.00	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
03/10/2025	PLIV110006543	Venn Group Limited	1,416.00	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
03/10/2025	PLIV110006567	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
03/10/2025	PLIV110006531	WSP UK Limited	68,965.68	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
03/10/2025	PLIV110006564	WSP UK Limited	8,621.26	Professional Services	Major Roads Team	Major Roads Team	Major Roads Programme Support	Major Roads	Programme (REV)
10/10/2025	PLIV110006572	Mazars LLP	72,996.00	Audit Fees External	Finance Team	Finance	Finance	Finance	Core Ops
10/10/2025	PLIV110006571	Phoenix Software Ltd	76,192.99	ICT Licenses	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006595	Allanfield Consulting	2,246.40	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/10/2025	PLIV110006602	Allanfield Consulting	7,388.16	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/10/2025	PLIV110006587	Arcadis Consulting (UK) Ltd	9,600.00	Professional Services	Major Roads Team	Major Roads Team	Major Roads Programme Support	Major Roads	Programme (REV)
17/10/2025	PLIV110006542	AtkinsRéalis UK Limited	65,919.74	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/10/2025	PLIV110006590	CTI Digital Limited	1,112.64	Design	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006506	Emotion at Work Consulting	794.16	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006577	Emotion at Work Consulting	720.00	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006578	Emotion at Work Consulting	720.00	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006612	Emotion at Work Consulting	792.84	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006588	FlexMR	14,179.80	Professional Services	Policy Team	Policy	Strategy & Policy	Strategy and Policy	Core Ops
17/10/2025	PLIV110006599	Haskoning UK Limited	12,183.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)

FINANCIAL DISCLOSURE REPORT  
 PAYMENTS OVER £500  
 Quarter Ending: 31 December 2025

This document is Not for Publication - Comme



17/10/2025	PLIV110006591	Hawsons Chartered Accountants	1,848.00	Business Services	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006573	Hays Specialist Recruitment Ltd	2,160.00	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006574	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
17/10/2025	PLIV110006594	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
17/10/2025	PLIV110006597	Hays Specialist Recruitment Ltd	2,520.00	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006610	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
17/10/2025	PLIV110006613	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
17/10/2025	PLIV110006619	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
17/10/2025	PLIV110006620	Hays Specialist Recruitment Ltd	1,794.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
17/10/2025	PLIV110006575	John Bates Services	950.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/10/2025	PLIV110006583	Manchester City Council	25,380.00	Office Rental Manchester	Accommodation & Equipment	Accommodation & Equipment	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006601	Mazars LLP	20,292.00	Audit Fees External	Finance Team	Finance	Finance	Finance	Core Ops
17/10/2025	PLIV110006498	Michael Page International	3,133.02	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006596	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006600	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006615	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
17/10/2025	PLIV110006618	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
17/10/2025	PLIV110006616	Osborne Thomas Limited	12,342.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
17/10/2025	PLIV110006614	Redfern Travel Ltd	3,840.29	Transport	AP Suspense	Corporate Adjustments	Corporate Adjustments	Corporate Adjustments	Corporate Adjustments
17/10/2025	PLIV110006617	RSM UK Risk Assurance Services	8,985.00	Audit Fees Internal	Finance Team	Finance	Finance	Finance	Core Ops
17/10/2025	PLIV110006582	Sync (A Trading Name of GBM Digital	26,561.94	Mobile Phones Hardware	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006584	Systra Limited	12,586.92	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/10/2025	PLIV110006586	Systra Limited	48,390.95	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/10/2025	PLIV110006605	Systra Limited	693.64	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/10/2025	PLIV110006611	Systra Limited	10,404.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
17/10/2025	PLIV110006593	Venn Group Limited	1,770.00	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006598	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006603	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006604	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006606	Venn Group Limited	8,470.62	Recruitment Fees	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006607	Venn Group Limited	1,770.00	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006609	Venn Group Limited	708.00	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006581	WorkL	1,200.00	Professional Services	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
17/10/2025	PLIV110006585	WSP UK Limited	58,449.04	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
24/10/2025	PLIV110006625	Chalyn Ltd	787.50	Professional Services	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
24/10/2025	PLIV110006631	CTI Digital Limited	1,112.64	Design	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
24/10/2025	PLIV110006623	Emotion at Work Consulting	720.00	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
24/10/2025	PLIV110006622	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
24/10/2025	PLIV110006628	Health Partners Group Ltd	1,246.17	Business Services	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
24/10/2025	PLIV110006627	Meridian Business Support Limited	14,647.68	Recruitment Fees	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
24/10/2025	PLIV110006630	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
24/10/2025	PLIV110006621	Mott MacDonald Ltd	2,131.96	Professional Services	Modelling Team	Transport Analysis Modelling	Strategy & Policy	Strategy and Policy	Core Ops
24/10/2025	PLIV110006626	Northern Trains Limited	1,591.70	Staff Travel Passes	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
10/11/2025	PLIV110006632	4-5 Gray's Inn Square Chambers	3,000.00	Legal Fees	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006633	ACS Group Ltd	2,835.08	ICT Hardware	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006635	Hays Specialist Recruitment Ltd	2,400.00	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006645	Hays Specialist Recruitment Ltd	2,018.26	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
14/11/2025	PLIV110006648	Hays Specialist Recruitment Ltd	2,242.50	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
14/11/2025	PLIV110006652	Hays Specialist Recruitment Ltd	960.00	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006653	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
14/11/2025	PLIV110006634	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops

This document is Not for Publication - Commercial

FINANCIAL DISCLOSURE REPORT  
 PAYMENTS OVER £500  
 Quarter Ending: 31 December 2025

This document is Not for Publication - Comme



14/11/2025	PLIV110006646	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
14/11/2025	PLIV110006647	Morson Human Resources Ltd	1,863.55	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
14/11/2025	PLIV110006644	Mott MacDonald Ltd	337,861.06	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
14/11/2025	PLIV110006649	Osborne Thomas Limited	14,586.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
14/11/2025	PLIV110006636	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006637	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006638	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006639	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006640	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006641	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006650	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006651	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006655	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
14/11/2025	PLIV110006643	WSP UK Limited	18,000.00	Professional Services	Modelling Team	Transport Analysis Modelling	Strategy & Policy	Strategy and Policy	Core Ops
21/11/2025	PLIV110006656	Cogitamus Limited	1,835.72	Professional Services	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
21/11/2025	PLIV110006672	Haskoning UK Limited	12,282.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
21/11/2025	PLIV110006674	Manchester City Council	10,828.50	Office Rental Manchester	Accommodation & Equipment	Accommodation & Equipment	Business Capabilities	Business Capabilities	Core Ops
21/11/2025	PLIV110006675	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
21/11/2025	PLIV110006629	Nation Occupational Health Ltd	1,080.00	Other Costs	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
21/11/2025	PLIV110006658	Phoenix Software Ltd	29,714.26	Other licences	Modelling Team	Transport Analysis Modelling	Strategy & Policy	Strategy and Policy	Core Ops
21/11/2025	PLIV110006665	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
21/11/2025	PLIV110006657	RSM UK Risk Assurance Services	3,000.00	Business Services	Finance Team	Finance	Finance	Finance	Core Ops
28/11/2025	PLIV110006689	AtkinsRéalis UK Limited	79,379.06	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
28/11/2025	PLIV110006661	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006663	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006664	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006670	Hays Specialist Recruitment Ltd	1,356.88	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
28/11/2025	PLIV110006680	Hays Specialist Recruitment Ltd	2,400.00	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006659	Michael Page International	3,113.26	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006669	Michael Page International	3,130.74	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006671	Michael Page International	3,131.08	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006679	Michael Page International	3,136.62	Agency Costs	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006691	Mott MacDonald Ltd	115,582.07	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
28/11/2025	PLIV110006692	Sysra Limited	75,635.50	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
28/11/2025	PLIV110006660	Venn Group Limited	1,828.33	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006662	Venn Group Limited	1,828.33	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006673	Venn Group Limited	1,822.18	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
28/11/2025	PLIV110006676	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
01/12/2025	PLIV110006698	WSP UK Limited	6,187.50	Professional Services	Major Roads Team	Major Roads Team	Major Roads Programme Support	Major Roads	Programme (REV)
08/12/2025	CN-120000080	WSP UK Limited	18,000.00	Professional Services	Modelling Team	Transport Analysis Modelling	Strategy & Policy	Strategy and Policy	Core Ops
12/12/2025	PLIV110006713	Allanfield Consulting	4,992.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
12/12/2025	PLIV110006694	AtkinsRéalis UK Limited	49,811.26	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
12/12/2025	PLIV110006702	CDW Limited	15,240.85	ICT Hardware	ICT Team	ICT & Systems	Business Capabilities	Business Capabilities	Core Ops
12/12/2025	PLIV110006699	Civica UK Ltd	23,932.10	Other Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
12/12/2025	PLIV110006714	FlexMR	11,772.00	Professional Services	Policy Team	Policy	Strategy & Policy	Strategy and Policy	Core Ops
12/12/2025	PLIV110006668	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
12/12/2025	PLIV110006693	Hays Specialist Recruitment Ltd	1,087.63	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
12/12/2025	PLIV110006705	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
12/12/2025	PLIV110006720	Hays Specialist Recruitment Ltd	1,359.54	Agency Costs	Strategic Rail	Strategic Rail	Strategic Rail	Strategic Rail	Rail Ops.
12/12/2025	PLIV110006700	John Bates Services	2,850.00	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
12/12/2025	PLIV110006696	LinkedIn Ireland	14,530.00	Recruitment Fees	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops

This document is Not for Publication - Commercial

FINANCIAL DISCLOSURE REPORT  
 PAYMENTS OVER £500  
 Quarter Ending: 31 December 2025

This document is Not for Publication - Comme



12/12/2025	PLIV110006718	Mazars LLP	72,997.20	Audit Fees External	Finance Team	Finance	Finance	Finance	Core Ops
12/12/2025	PLIV110006722	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
12/12/2025	PLIV110006723	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
12/12/2025	PLIV110006724	Morson Human Resources Ltd	2,329.44	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
12/12/2025	PLIV110006721	Osborne Thomas Limited	14,025.00	Agency Costs	Finance Team	Finance	Finance	Finance	Core Ops
12/12/2025	PLIV110006726	Protect (Whistleblowing	1,165.20	Other Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
12/12/2025	PLIV110006712	QA Ltd	1,942.80	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
12/12/2025	PLIV110006695	Redfern Travel Ltd	2,855.35	Transport	AP Suspense	Corporate Adjustments	Corporate Adjustments	Corporate Adjustments	Corporate Adjustments
12/12/2025	PLIV110006719	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
12/12/2025	PLIV110006725	Venn Group Limited	1,873.54	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
12/12/2025	PLIV110006690	WSP UK Limited	66,625.49	Professional Services	NPR Modelling General	NPR Modelling General	NPR SOBC Development	NPR	Programme (REV)
12/12/2025	PLIV110006697	WSP UK Limited	6,000.00	Professional Services	Modelling Team	Transport Analysis Modelling	Strategy & Policy	Strategy and Policy	Core Ops
12/12/2025	PLIV110006703	WSP UK Limited	18,000.00	Professional Services	Modelling Team	Transport Analysis Modelling	Strategy & Policy	Strategy and Policy	Core Ops
12/12/2025	PLIV110006717	WSP UK Limited	4,950.00	Professional Services	Major Roads Team	Major Roads Team	Major Roads Programme Support	Major Roads	Programme (REV)
12/12/2025	PLIV110006701	Zapmap Limited	10,500.00	Other licences	Major Roads Team	Major Roads Team	Major Roads Programme Support	Major Roads	Programme (REV)
19/12/2025	PLIV110006732	Hays Specialist Recruitment Ltd	2,311.50	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
19/12/2025	CN-120000081	Phoenix Software Ltd	6,115.43	Other licences	Modelling Team	Transport Analysis Modelling	Strategy & Policy	Strategy and Policy	Core Ops
19/12/2025	PLIV110006710	Phoenix Software Ltd	509.15	Other licences	Modelling Team	Transport Analysis Modelling	Strategy & Policy	Strategy and Policy	Core Ops
19/12/2025	PLIV110006727	Phoenix Software Ltd	26,194.07	Other licences	Modelling Team	Transport Analysis Modelling	Strategy & Policy	Strategy and Policy	Core Ops
19/12/2025	PLIV110006730	Precise Media Monitoring T/A	1,549.94	Comms Licenses	Corp. Comms and Stakeholder Team	Stakeholder Engagement	Business Capabilities	Business Capabilities	Core Ops
19/12/2025	PLIV110006729	The Knowledge Academy Limited	2,372.40	Training	HR Team	HR & Learning	Business Capabilities	Business Capabilities	Core Ops
19/12/2025	PLIV110006731	Venn Group Limited	1,831.90	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
19/12/2025	PLIV110006733	Venn Group Limited	1,623.73	Agency Costs	Legal Team	Legal & Governance	Business Capabilities	Business Capabilities	Core Ops
24/11/2025	BX2511196033204	Geldards LLP	1,236.00		Legal fees	Legal Team			Core Ops

This document is Not for Publication - Commercial